

AC 4

MIT. Office of the President  
Box 157 Folder 3

NAYAR, MUKEL R 1 - Near East College Association

Digitized

Mulkh Raj Nayar, B.Sc , Honours, Punjab University;  
Ceramic Engineer, University of Illinois, U. S. A. ;  
M. Sc , Chemical Engineer, Purdue University, U. S. A. ;  
Graduate Student in Applied Electro-Chemistry, Massachusetts Institute of Technology; U.S.A.  
M.Sc., Chemistry, University of Michigan, U.S.A. ;  
Formerly, Assistant Chemist, National Aniline Company, Buffalo, U.S.A. ;  
Formerly, Lecturer in the Jamshedpur Technical Institute and professor in Benares Hindu  
University.



15. Mill: On Liberty
16. Darwin: Origin of Species
17. Darwin: Descent of Man
18. Darwin: The Expressions of the Emotions in Man and Animals
19. Benn: History of Modern Philosophy
20. Benn: History of Ancient Philosophy
21. Buckle: History of Civilization in England
22. Huxley: Lectures and Essays
23. Fisher: Our New Religion
24. Mander: Psychology for Everyman
25. Mander: Clear Thinking
26. Whyte: The Religion of the Open Mind
27. Murry: Your Body
28. Twain: What is Man ?
29. Gooch: Unity of Civilization

59. Burns: Introduction to Soc.
60. Dean Inge: Rustic Moralist
61. Conon Dyal. On the Edge of  
(Conon Dyal Tries to persuade the reader to believe in spirituality, not through argumentation but through experimentation.)
62. Cole: What is Ahead of Us ? ... .. 3 7

**Six Annas Series,**

63. Cathcart: Nutrition and Dietetics
64. Thompson: History of India
65. Sir Ross: History of Islam
66. Weekly: The English Language
67. Sampson: Science and Reality
68. Sir Arnold: The Islamic Faith
69. Westermark: Marriage

Pres Office

Presidents Office  
RECEIVED

FEB 15 1940

Refer to \_\_\_\_\_

File \_\_\_\_\_

Nayar, Mulkh R.  
Mohalla Vakilan,  
Purana Bazar,  
Ludhiana. India

Dated.....1939  
December 13,

Dear Sir,

I am enclosing herewith certain printed matter. Please bring this and this letter of mine to the notice of our president.

Our president is a man of the same type as was Newton. Only a Newton can recognize Newton. He will recognize me at once.

I am getting about twelve dollars a month from the medical school I teach in. The President may be able to place me on some fellowship, as a research associate, as a teacher or an instructor in the Institute.

Personally I believe if some brilliant Hindoos (Hindus) stay in America as teachers and some Americans in India, our world would gain tremendously.

Letters of Introduction from our president and Prof. Waterhouse who, I believe, knows me may be of help to me in getting a position with Tata and Steel company, Jamshedpur, where Prof. Waterhouse lectured last summer. I shall feel obliged to them for this act of kindness and trouble.

Yours respectfully,

Mulkh Raj Nayar



## FOREWORD

The study of this little book with a student gave me the opportunity of writing these notes and summaries. These were useful to us; I think they may be useful to others.

Personally, I do not appreciate writing notes, not because the clearness of expression is only a virtue of the few and an average teacher, who is interested in writing notes, is liable, sometimes, to misunderstand highly imaginative minds, but because they do not form any literature. Secondly, they are often, as far as the writer's experience goes, too bulky, and thus are not only a source of time-waste, but are in the case of a few students, if not many, the cause of their failure. Thirdly, it produces a tendency in the growing minds of memorising stuff, both important and unimportant, which burdens memory; while its real development consists not in remembering all things, but in forgetting them which are, mostly, unimportant. Considering memory as one of the mental faculties, upon the development of which the examination system lays so much emphasis,

it is only a third grade thing in the struggle of life. The success in examination depends upon the power of memory, of understanding—depending upon the subject, and attention. All these threes may be brought under the process of Imitation, and an average man learns through imitation, whether by seeing or listening to others, or by reading books—it is imitation. But the examination system has entirely failed in the test of higher faculties such as curiosity, distinction, observation, reflection, imagination, concentration, originality; the power of analysis and synthesis. That is why Rabindra Nath Tagore could not pull on with our traditional ways of education; Edison was called a dunce; and Henry Ford did not go up even for matriculation.

Thirdly, it produces a tendency in the growing minds of memorising stuff, both important and unimportant, which burdens memory; while its real development consists not in remembering all things, but in forgetting them which are, most, unimportant. Considering memory as one of the mental faculties, upon the development of which the examination system lays so much emphasis,



## FOREWORD

Chemistry in Medicine forms a chapter of my book, the "Fundamentals of Chemistry", which has been divided into three parts: Mental Hygiene; Structure and Properties of Matter; and Fundamentals of Chemistry.

The first part has been added with a view to change the mental attitude of the student and thus direct his attention towards the right course of life. After all, the aim of education is to direct the evolution of our instincts into the right channels; its function is to remove ignorance.

Chemistry in Medicine is, no doubt, an important question, even from examination viewpoint, for the students of medicine. But its main purpose is to draw the attention of all concerned, particularly, the Members of the Medical Council and those of Faculty to the importance of higher chemistry in medicine.

LUDHIANA, PUNJAB  
*October 24. 1936.*

MULKH RAJ NAYAR.

## ON EDUCATION

*Reprinted from the Civil & Military Gazette 15th May 1935*

I had a student. Sometime before his father asked me to take care of his son. He had obtained only six marks in his last examination and therefore was placed under condition and a promise taken from his father by the college authorities to the effect that if he did not get through the final examination, he would not be sent up to the university. The student as his knowledge of chemistry was concerned was practically nil, though from his facial expression he looked quite intelligent. The class had covered almost the whole course meant for the Intermediate students of the Punjab University. After the study of exactly two months with me he got through fairly in the different branches of the subject. His professor, too, who has been teaching for the last twelve years, was amazed at his progress.

Now the problem is before your mind as well as of mine; the question arises how could the student cover the course of study of two years in two months. Was this success due to the use of new methods of teaching or to the extraordinary intelligence of the student? If it is due to the former, why do not then our university authorities investigate into those methods and adopt them? If it is due to the latter, which I am more inclined to believe, why are then the fasters compelled to go with the slower? Is it not social injustice? I think it is. Besides, it slows down the speed of progress.



Our present-day system of teaching is based upon the Principle of the Average; while the history of mankind is the history of its intellectual movement. Why do they not, then, overhaul the whole educational system and make it elastic so as to make it suitable for the faster to go at a faster rate and the slower at a slower one. I do not mean to reject out the latter; for the discoverers and the propagators of knowledge are equally needed—the security and the advance of civilization can only be guaranteed at the hands of reactionaries, who are the greatest enemy of civilization, by the spread of knowledge. The appalling ignorance of the teeming millions of China and those of India is a fertile field for their instinctive exploitation. Did not the greatest reactionary, Mr. Gandhi, put, at least for a while, the very scientific civilization in danger?

Again, our present-day system of education never suited to men of the highest intellect; because it was not progressive. Ford, Edison and Tygore and a host of others had their own schooling; studied at their own universities. I believe they had to; for it did not afford them sufficient scope for the development and exercise of their higher mental faculties such as curiosity, distinction, observation, reflection, imagination, concentration, originality; the power of analysis and synthesis.

MULKH RAJ NAYAR

*Boys' Ludhiana Medical School*

The Industry Printing Press, Ludhiana.

Residents Office  
RECEIVED

JUN 12 1950

W. C. M. College,  
Ludhiana, India.  
April 15, 1950

Dear Sir,

It gives me a great pleasure, as an old student of the Institute, to send a copy of 'This Mysterious Life' to you - our new leader. It will acquaint you with the moving conditions in India.

Thank you.

sent it to library

yours respectfully,  
M. R. Nayyar



June 12, 1950

✓  
Mr. M. R. Nayyar  
W.C. M. College  
Ludhiana, India

Dear Mr. Nayyar:

I should like to acknowledge your letter of April 15, 1950 with which you enclosed a copy of "This Mysterious Life."

This publication has been sent along to the Library for the information of our students. May I express sincere appreciation for making this interesting information available to us.

Sincerely yours,

M. G. Kispert  
Assistant

MGK/afc



Nayyar

March 28, 1956

Mr. M.R. Nayyar  
Old Barzar  
Ludhiana, India

Dear Mr. Nayyar:

May I acknowledge for President Killian  
the receipt of your little book entitled, "Vindication".

President Killian has not yet had a chance  
to see your book but hopes to have an opportunity to do  
so soon.

Yours sincerely yours

M.G. Kispert  
Executive Assistant



From  
M. R. Nayyar,  
Old Bazar,  
Ludhiana, India



(4) [NEADERLAND, HERMAN]

"A Central Authority by United Jewry to better serve our Country and our People"

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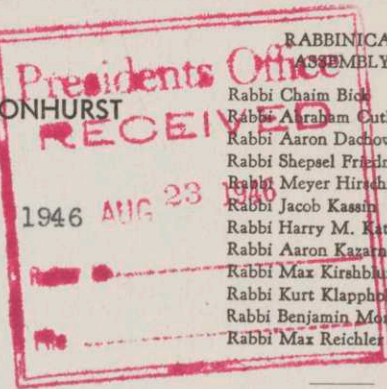
HEADQUARTERS AT JEWISH COMMUNITY HOUSE OF BENSONHURST

7802 BAY PARKWAY — BEACHVIEW 2-8050

BROOKLYN 14, N. Y.

August 20, 1946

Dr. Karl T. Compton, President  
Massachusetts Institute of Technology  
Cambridge, Mass.



**RABBINICAL ASSEMBLY**  
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**MEN'S DIVISION**  
Accountants' Community Club  
Bay Parkway Merchants Association  
Bensonhurst Board of Trade  
Bensonhurst Lodge, I.O.O.F.  
Bensonhurst Lodge, Knights of Pythias  
Bensonhurst Men's American Jewish Congress  
Bensonhurst Zionist District, No. 19  
Beth Sholom-Peoples Temple  
Community Physicians' Club  
Congregation Ahavath Achim  
Congregation Ahavath Chesed  
Congregation Beth Israel  
Congregation B'nai Isaac  
Congregation B'nai Jacob  
Congregation Ezrath Israel  
Congregation Mogan David  
Congregation Nvei Sholom  
Congregation Shaari Tefilo  
Congregation Sons of Israel  
Congregation Tifereth Israel of Bensonhurst  
Congregation Tifereth Israel of Mapleton  
Congregation Tifereth Torah  
Dentists' Community Club  
Faba, Inc.  
Friends of Bensonhurst, Inc.  
Hebrew Institute of Mapleton Park  
Jewish Community House of Bensonhurst  
Jewish War Veterans—Sgt. Julius Goldstein Post  
Jewish War Veterans—F. O. Arthur J. Vogel Post  
Kehillah Sephardic of Janina  
Lawyers' Community Club  
Mapleton Lodge, Knights of Pythias  
Mapleton Men's Club  
Old Age Relief Centre  
Optometrists' Community Club  
Pharmacists' Community Club  
Schloime Family Society  
Society Chesed Vemet Castorialis  
Temple Beth-El  
Tifereth Mizrahi of Bensonhurst  
Visiting Sick Society, Inc.  
West End Chamber of Commerce  
West End Society  
Yeshiva of Bensonhurst  
Yeshiva Ohel Moshe  
Young Israel of Bensonhurst and Bath Beach  
Young Israel of Mapleton Park  
Zenith Society, Inc.  
18th Avenue Merchants Association.

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Bensonhurst League of Hebrew Kindergarten and Infants' Home  
Bensonhurst League of Saratoga Springs Cure and Convalescent Home  
Bensonhurst Lechemeniem  
Bensonhurst Women's American Jewish Congress  
Hias Ladies' League  
Ivriah—Bensonhurst Branch of Jewish Education Committee  
Ladies' Auxiliary of Bikur Cholim of Bath Beach  
Ladies' Auxiliary of Congregation Ahavath Chesed  
Ladies' Auxiliary, Congregation Beth Israel  
Ladies' Auxiliary, Congregation Bnai Isaac  
Ladies' Auxiliary, Congregation Ezrath Israel  
Ladies' Auxiliary, Congregation Mogan David  
Ladies' Auxiliary of Congregation Shaari Tefilo  
Ladies' Auxiliary, Congregation Sons of Israel  
Ladies' Auxiliary of Congregation Tifereth Israel  
Ladies' Auxiliary of Congregation Tifereth Torah  
Ladies' Auxiliary, Faba, Inc.  
Ladies' Auxiliary, Infants' Home of Brooklyn  
Ladies' Auxiliary of Jewish Community House  
Ladies' Auxiliary, Jewish Sanitarium & Hospital  
Ladies' Auxiliary, Jewish War Veterans  
Ladies' Auxiliary of Kehillah Sephardic of Janina  
Ladies' Auxiliary of Mapleton Park Hebrew Institute  
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Ladies' Auxiliary, West End Society  
Ladies' Auxiliary of Yeshiva of Bensonhurst  
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Ladies' Auxiliary of Young Israel of Bensonhurst  
Ladies' Auxiliary of Young Israel of Mapleton Park  
Ladies' Auxiliary of the Zenith Society  
Ladies' Benevolent Society of Mapleton  
Menorah Sisterhood  
People's Relief for Palestine  
Sarah Berman Circle Foresters  
Senior Hadassah—Bensonhurst Group  
Sisterhood of Beth Sholom People's Temple  
United Order of True Sisters  
Women's Mizrahi of Bensonhurst

My dear President:

It is my high privilege to bring to you the esteem and appreciation of our fellow citizens in our Bensonhurst-Mapleton Community, for the very high place you hold in molding public opinion loyal to our precious American way of life.

Such distinction is not easily won nor readily maintained and our 100,000 Americans of Jewish Faith recognize that your heart and mind are atune to the principles we in America hold more precious than life itself.

So as fellow Americans, we ask a message from you on behalf of the pitiful remnants of the destitute persecuted Jews of Europe who yearn to find in Palestine a National Home where they could carve out their God-Given destiny in Dignity, in Honor and in Freedom.

Their keystone hope to the dignity of human beings:-to Life, Liberty, and the Pursuit of Happiness, lies in the conscience of enlightened mankind.

We want to publish your message in the Anniversary Brochure of our Jewish Community House which is rated among the largest and most influential cultural and character-building Institutions in our blessed Country.

Our Institution is not only the headquarters of all of our established Jewish Organizations, but also the Headquarters of the War-activities of all the people of our community:-Gentile and Jew, regardless of race, color or creed.

Annually our Brochure carries messages from outstanding personalities, including the President of our own great Country. This year we would be proud to include yours.

Your message will not only rekindle the fluttering hope of these despairing humans in Europe, but it will also encourage the large majority in America who have compassion for them and who seek a just and enduring solution to the Palestine problem.

With high personal esteem, I am

Very Respectfully,

*Herman Neaderland*  
Herman Neaderland  
President, Council of Jewish Organizations  
of Bensonhurst and Mapleton  
President, Jewish Community House of  
Bensonhurst and Mapleton



The Council consists of

AUTONOMOUS  
JEWISH  
ORGANIZATIONS  
WHICH COORDINATE  
THROUGH THE  
FOLLOWING  
LEGISLATIVE BODIES

Council Officers  
Rabbinical Assembly  
Administrative Committee  
Executive Committee  
Representative Assembly





August 23, 1946

Mr. Herman Neaderland, President  
Council of Jewish Organizations of  
Bensonhurst and Mapleton  
Jewish Community House of Bensonhurst  
7802 Bay Parkway  
Brooklyn 14, New York

My dear Mr. Neaderland:

Dr. Compton will be away from the office until after Labor Day and so I am taking the liberty of acknowledging your letter of August 20 in which you request a message from Dr. Compton, to be published in the Anniversary Brochure of your Jewish Community House. I shall bring your letter to his attention as soon as he returns.

Sincerely yours,

*[Handwritten Signature]*  
Secretary

h



September 9, 1946

✓  
Mr. Herman Neaderland, President  
Council of Jewish Organizations  
7802 Bay Parkway  
Brooklyn 14, N.Y.

Dear Mr. Neaderland:

In reply to your letter of August 20, I am glad to submit the following message for your anniversary brochure of your Jewish Community House, if you desire to publish it. I am somewhat at a loss as to just what to say because, with the fullest sympathy for the needs and aspirations of the Jewish remnants who wish to go to Palestine, I recognize some of the difficulties in connection with the Arabs and I do not know enough about the situation personally to know with any confidence just how far the adjustment, so desirable for the Jews, may be feasible and fair to the Arabs.

Very sincerely yours

President

"Certainly one of the most difficult and probably, of all, the most distressing among the situations resulting from the war is that confronting Jewish remnants and refugees in the countries of Europe which were overrun by the Nazi machine. Like so many of the other difficult problems resulting from the war, it is one which is insoluble in the sense that no solution can satisfy every one concerned. It is a situation in which some compromises and some concessions must be made at the present, in the interests of long-term peace and well-being of peoples.

"By tradition and desire these Jews hope to find a refuge in Palestine. With the business and technical



talent which they would bring with them they could unquestionably create a self-supporting and useful community. I have myself been interested in one aspect of the developments to this end, namely, the program of the Hebrew Institute of Technology in Haifa, which I believe will render very significant contributions to the Palestine Jewish community.

"No move of the type contemplated can be made without the willingness of many people of various outlooks to cooperate in the interest of a good permanent solution of a very difficult problem, and a realization that the failure to find such a solution will be not only a source of continued present suffering but also a continuing threat of future trouble. I sincerely hope that everybody concerned may make the greatest possible effort to approach the problem in a permanently constructive and altruistic spirit."

Karl T. Compton



Suggestions from Bradley Dewey

The American Chemical Society's atomic energy exhibit is in charge of Walter Murphy, Journal of Industrial and Engineering Chemistry, American Chemical Society Building, Washington, D.C. A second exhibit on the same subject has been authorized and Dewey believes they will cooperate in setting up something special if desired.

Other suggestions are:

Sidney Kirkpatrick, McGraw-Hill Publishing Co., N.Y.

J. Hooker Millard, Advertising Manager, Dow Chemical Company, Midland, Michigan. (Especially magnesium and plastics).

Lee Jackson, Firestone Tire and Rubber Co.

Dewey also emphasized that duPont and U.S. Rubber are past masters in the exhibition of new products.

September 17, 1946

(Given to Mr. Fred Neal of the State Department, Washington)



Neal, J B

# NORTON LABORATORIES

(INCORPORATED)

CUSTOM MOULDERS OF SYNTHETIC PLASTICS  
BAKELITE *and* DUREZ

LOCKPORT, N.Y.

September 11, 1943

ALL AGREEMENTS ARE CONTINGENT UPON STRIKES, FIRES, ACCIDENTS OR CAUSES BEYOND OUR CONTROL.  
CONTRACTS WITH AGENTS NOT VALID UNTIL APPROVED BY AN OFFICER

**NORLOC**  
NOVELTIES

Presidents Office  
RECEIVED  
SEP 13 1943

Refer to \_\_\_\_\_  
File \_\_\_\_\_

Mr. Karl T. Compton, President  
Massachusetts Institute of Technology  
Cambridge, Mass.

My dear President Compton:-

A few days ago I received in the mail the attached pamphlet from the Armour Research Foundation to which was clipped the card of Mr. Sykes of Inland Steel exactly as you should receive it.

This appeals to me although I doubt that they could help us much.

Our Company, after a hard struggle in the 30's, will have sales this year of around a million and a half, and a staff of 300 employees and a reasonable profit. We are engaged in what I like to call garden variety of plastic molding; that is, job or custom molding for others.

We have a good staff and are efficient and good technical molders.

However, this is an easy field to get into, and because of the unbelievably vast interest in plastics, is a field that is going to be tremendously over-crowded after the war.

We are too small to engage in a vast research program, and yet proportionately in a community of this size, we are important from the standpoint of sustained employment.

From the fact that we are not carrying on an extensive research program, we are at a serious tax disadvantage with those who are.

Has M.I.T. any suggestions by which we might benefit from the research that others have done and on what sort of a basis?

Very truly yours,

*J.B. Neal*  
President  
M.I.T. 1915

J.B. NEAL  
LL  
enc.



*Keyfile*

October 5, 1943

✓  
Mr. J.B. Neal  
Norton Laboratories  
Lockport, New York

Dear Mr. Neal:

I was much interested in receiving your letter of September 11 with its enclosed pamphlet from the Armour Research Foundation of the Illinois Institute of Technology. We at M.I.T. had some contact with the officials of that institution while they were planning its reorganization and exploring the possibilities of a research foundation, primarily to serve the many and diversified interests of the Chicago area. They went into the matter thoroughly and constructively, and from the reports which I have heard their program seems to be sound and to be meeting with some success.

As you undoubtedly know, there are several organized plans in educational institutions for cooperation with industrial organizations in their research and development problems. Best known, I suppose, is the Mellon Institute of the University of Pittsburgh, which has the advantage of a very fine plant and some operating capital given by the Mellon family. Under Dr. E.R. Weidlein as Director, the general plan is to take on research projects by contract with companies who provide for the full operating expense of the work, whereas the Mellon Institute assembles the necessary staff and top supervision. Roughly speaking the company rents laboratory space and facilities and pays for the required equipment and research staff, and the Mellon Institute supplies general supervision and a direction based upon rather wide experience.

The Research Foundation of Purdue University is a somewhat similar organization under the direction



of Dr. Stanley Meikle, who was formerly a member of the research staff of the General Electric Company. This Foundation operates somewhat differently from the Mellon Institute in that it maintains a larger permanent research staff who, together with individuals who may be drafted from the various scientific or engineering departments of the University, are assigned to the various industrial contract jobs, with such supplementary temporary staff as has to be engaged for each job.

Here at M.I.T., as you know, we carry on the corresponding activities through our Division of Industrial Cooperation, under the direction of Mr. N. McL. Sage. At the present time we are carrying on work on about 60 contracts with industrial concerns, each of which is under the supervision of some properly selected member or group from our staff and is carried on with such additional allocation of staff or temporary new staff as may be required. Under this D.I.C. we are also handling some 50 contracts with Army, Navy, O.S.R.D., and other governmental agencies.

These, I think, are the most prominent efforts of educational institutions to cooperate with industrial concerns on their problems. Similar work is of course carried on in many other institutions. I know that some of this work here has been highly successful and undoubtedly some of it has been less so. At the present time of course the energies and facilities are pretty completely absorbed with problems connected with the war, which have been given precedence over all others.

Going outside the educational field, there are of course various consulting laboratories, of which I think Arthur D. Little, Inc., is the best. Your own organization, I believe, is to some extent of this same character, and of course you know all about the possibilities in this line.

If your firm were located in New England I would suggest that you get in touch with Dr. Lawrence Bass, who is Director of the newly created New England Industrial Research Foundation which was established with initial contributions of many New England industries to assist New England generally, and especially the smaller companies, in handling their research and development programs and orienting themselves with reference to future developments. Dr. Bass



is a remarkably effective individual who was formerly Associate Director of the Mellon Institute. Even though your firm lies outside of New England you might find a conference with him helpful, since I think he has quite a background in the plastic field, both from the industrial and the scientific point of view. His address is Statler Building, Boston.

We do not have a special division of plastics in our M.I.T. organization but we do have a number of men who are highly competent in special aspects of this field. First among them I would place Dr. Ernst Hauser, of our Chemical Engineering Department, whose specialty is colloid chemistry and chemical engineering. If you should have occasion to be in Boston I think you might find a conference on your general problems with Professor Hauser interesting and perhaps helpful.

This about exhausts the suggestions which come to mind, except to say that I am sure that Mr. Sage would be pleased to correspond or consult with you in an effort to see whether there is any promising arrangement which could be set up under our D.I.C., subject to our existing commitments and the fact that the effective members of our staff are already exceedingly busy with immediate war problems.

With sincere regards,

Very truly yours

KTC/L

President

cc: Mr. Sage



# NORTON *Laboratories, Inc.*

COMPRESSION AND INJECTION MOLDING

LOCKPORT, NEW YORK



April 5, 1948

PERSONAL

*Referred to JG Trump  
by Mrs Edwardson  
4-8-48*

Dr. Karl Compton, President  
c/o Massachusetts Institute of Technology  
Cambridge, Mass.

Dear Dr. Compton:-

I write you with reluctance because I realize to some extent the load you are carrying, but unfortunately do not know anyone else to approach, and thought if anything could be done you might divert this letter to the proper party.

Five years ago, Mrs. Neal had a complete breast removal which proved to be malignant.

Two years ago it was thought there was a possible re-occurrence on the other side, but in a minor removal of the suspected spot, no malignancy was found.

On a routine check-up about six weeks ago three spots showed up in one lung. A checking examination a month later showed no detectable progress.

The operating surgeon and the man who still has her under care is Dr. Herbert Smith of Buffalo, and she is also working with a local physician.

I naturally noted with great interest the article by John G. Trump in the December, 1947 edition of the Technology Review entitled "Roentgen Rays on Cancer".

In the event the next examination that Mrs. Neal has shows any further development, is there any possibility that treatment might be given with the equipment at M.I.T., and how would you go about it, if there was a chance?

Of course, all arrangements would have to be made with the advice and consent of Dr. Herbert Smith, and I presume if any arrangement could be made, it would only be done after forwarding of X-Ray plates, and other data indicating the



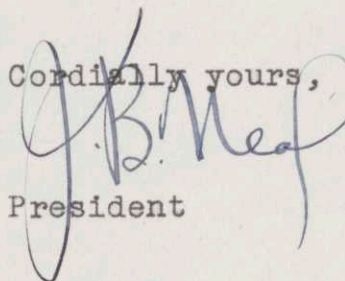
location and whether or not as a result of this determining whether M.I.T. Electrostatic Research Generator would be of any value.

In anyone replying, would appreciate your addressing my office.....care of Norton Laboratories, Inc., Lockport, N.Y., rather than at my home.

With kindest regards,

J.B. NEAL  
LCC

Cordially yours,

A handwritten signature in blue ink, appearing to read "J.B. Neal", written over the typed name "J.B. Neal". The signature is fluid and cursive, with a large loop at the end.

President



Dr. Compton

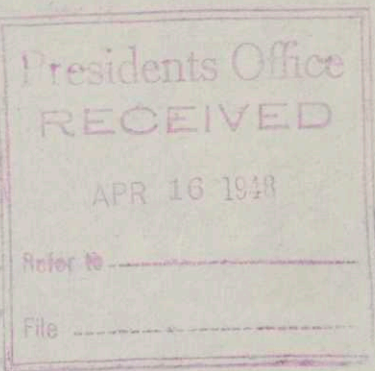
MASSACHUSETTS INSTITUTE OF TECHNOLOGY

DEPARTMENT OF ELECTRICAL ENGINEERING

CAMBRIDGE, MASS.

April 9, 1948

Mr. James B. Neal, President  
Norton Laboratories, Inc.  
Lockport, New York



Dear Mr. Neal:

Dr. Compton has asked me to reply to your letter of April 5th regarding treatment possibilities for Mrs. Neal.

I have discussed the information contained in your letter with Dr. Laurence L. Robbins, Chief of the X-Ray Department of the Massachusetts General Hospital. Dr. Robbins suggested the possibility--in the event the symptoms are real, as they well may be--that hormone therapy may be indicated first since this is occasionally remarkably effective for patients in Mrs. Neal's probable age group. It would be desirable to begin such treatment as soon as possible.

Hormone therapy is a developing medical technique, and competent application is probably available in your area. Here in Boston, Dr. Ira T. Nathanson of the Massachusetts General Hospital is an outstanding authority in hormone therapy, and you may wish to refer the case to him.

If you do get in touch with Dr. Nathanson, Dr. Robbins would also follow the case from the point of view of possible roentgen-ray therapy. Should supervoltage radiation be indicated rather than hormone therapy, treatment could best be given with the  $1\frac{1}{2}$ -million-volt x-ray source at the Massachusetts General Hospital, where a supervoltage clinic has been in progress for nearly eight years. For reasons connected primarily with the practical difficulties of treating patients at MIT, we have temporarily suspended our treatment program here and are referring the cases to the Massachusetts General Hospital, where very similar equipment is available.

As you suggest, all arrangements should be made with the advice and consent of Dr. Herbert Smith, and the above information is offered only as a possible avenue of treatment which you may jointly decide to use.

With best wishes, I am

Sincerely yours,

John G. Trump

JGT/olg



May 23, 1951

✓  
Mr. James Neal  
Norton Laboratories, Inc.  
Lockport, New York

Dear Mr. Neal:

Mr. Joseph Byrne has told me of your making it possible for our Chemical Engineering Practice School group to sit in on a labor negotiation at the Norton Laboratories. I want to thank you for extending this courtesy and help to our group. Mr. Byrne tells me that the group profited very greatly from the opportunity to get an insight into how industry handles the human relations part of its activities. I think it fine that our students can have such opportunities so that they get a true picture of how American industry operates.

I hope some time to have an opportunity to thank you in person and further to discuss various aspects of the Institute's program.

Yours sincerely,

JRK:mh

J. R. Killian, Jr.  
President

*See Byrne, Joseph*

*(5/18/51)  
5/23/51*



Nealand, G.E.

July 30, 1948

Mr. George E. Nealand ✓  
4-260

Dear Mr. Nealand:

I should like to inform you that this morning the steel secretarial desk from the Rockefeller Building has been delivered to Room 3-235.

I appreciate very much your making this desk available to the Development Office.

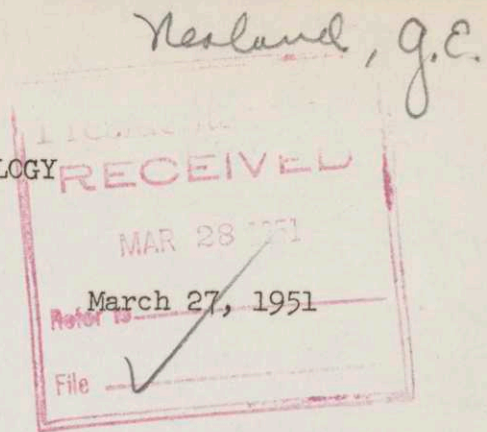
Sincerely yours,

M. G. Kispert  
Assistant

MK:DV



MASSACHUSETTS INSTITUTE OF TECHNOLOGY  
Cambridge, Massachusetts



To: Institute Staff  
From: Office of Laboratory Supplies

Subject: Use of D0 Priority Rating by the Institute

The responsibility for the Institute's action (excluding D.I.C.) in relation to the National Production Authority Regulations and Orders has been delegated to the Office of Laboratory Supplies. All requests from vendors for D0 Ratings and Certifications under various M-orders should be referred to this office.

The present status of the Institute is as follows:-

1. We are extending D0 97 priority ratings for maintenance, repairs and operating supplies in accordance with NPA Regulation NO. 4.
2. Under this regulation we are limited in current dollar volume of such purchase by the dollar volume of such purchases in the fiscal year 1949-50.
3. Due to the increase in prices since the base period 1949-50 this means a reduction in the physical quantity of materials we may purchase in the current year. All departments of the Institute are requested to make an effort to reduce waste and excessive use of MRO materials.
4. These materials are described as:-
  - Maintenance- the minimum upkeep necessary to keep any plant, facility or equipment in sound working condition.
  - Repairs- Restoration of any plant, facility or equipment to sound working condition.
  - Operating Supplies- Expendable materials which are essential for administration, teaching and research.

Excluded from this classification are such items as fuel, public utilities, food, library books, salaries, wages, purchased services, travel expenses, and capital items such as furniture, instruments, machine tools, and equipment.

5. We are required to certify that any purchases of a limited number of critical materials such as copper, aluminum, cobalt, zinc, lead and tin are permitted by the limitations of the various M-orders (Material Order).

If you receive requests from vendors for D097 or certifications under M-orders, please send the request to Office of Laboratory Supplies. If certification under M-orders is requested send a memo stating the end of the critical materials involved.

All certifications should be signed by this office.

If you have signed any certifications prior to receiving this notice please notify this office in order that our records may include them.

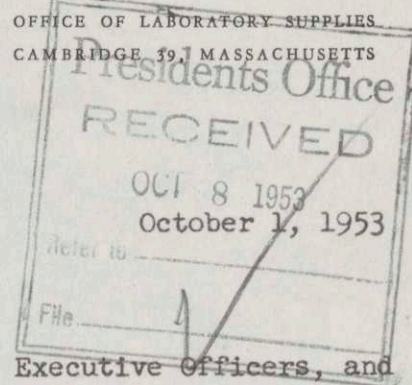
If you wish to discuss any questions arising from these regulations call Mr. Nealand Extension 761.

G. Edward Nealand,  
Manager



Nealand G.E.

MASSACHUSETTS INSTITUTE OF TECHNOLOGY



G. EDWARD NEALAND, *Manager*  
C. EDWARD SLYE, *Assistant Manager*

To: Administrative Officers, Department Heads, Executive Officers, and D.I.C. Supervisors

From: Office of Laboratory Supplies

Subject: Letterhead Paper

As a result of your cooperation in submitting samples of your letterhead paper for our recent survey, we have been able to develop a source of supply for a 50% Rag Bond Letterhead Paper with the M.I.T. seal as a watermark. This letter is printed on this excellent new paper and a sample sheet is attached.

Using this paper for letterhead will give substantial savings in cost.

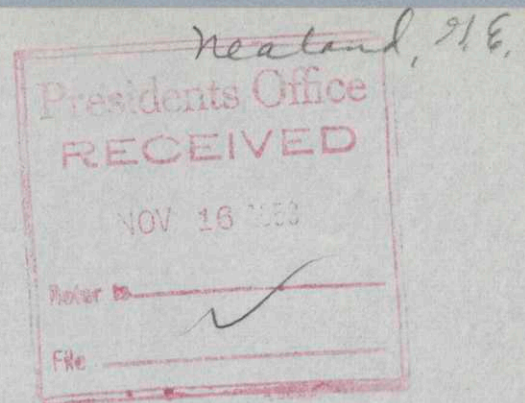
The Office of Publications (Room 7-202, Ext. 3258) is available for advice on letterhead design and is working with the Office of Laboratory Supplies in an attempt to make distinctive letterheads available to Institute departments at the lowest possible cost.

We would appreciate having your comments.

*G. Edward Nealand*

G. Edward Nealand  
Manager





November 4, 1953

Mr. Robert F. Nolan  
State Educational Agency for Surplus Property  
Department of Education  
200 Newbury Street  
Boston, Massachusetts

Re: Public Sale of Surplus Property

Dear Mr. Nolan:

In accordance with instructions received from your office we have conducted a public sale of eight (8) items of property which were obtained by M.I.T. from Government surplus. These items were surplus to the educational needs of M.I.T. and you have ruled that there is no further need for educational purposes.

The sale was conducted according to your instructions as follows:

1. An announcement of the sale appeared in the Boston Globe, Boston Herald, and the Journal of Commerce on September 2, 3, 4, 1953.
2. We had requests for bid forms from the following companies:

Adelphia Equipment Company  
Philadelphia, Pennsylvania

Atlas Equipment Company  
Kansas City, Missouri

D. Beal Machinery Company  
Boston, Massachusetts

Boston Machinery and Tool Company  
E. Boston, Massachusetts

The Boston Metal Company  
Baltimore, Maryland

Thomas Burke and Company  
Charlestown, Massachusetts



Consolidated Products Company, Inc.  
New York, New York

Dubin Steel Company  
Philadelphia, Pennsylvania

Michael Flynn, Incorporated  
Brooklyn, New York

James J. Gouse  
Boston, Massachusetts

Heggie Corporation  
Dorchester, Massachusetts

Highland Junk Company  
Boston, Massachusetts

Interstate Machinery Company  
Philadelphia, Pennsylvania

Herman D. Jaffe  
Philadelphia, Pennsylvania

Piasa Tool and Dye Company  
Alton, Illinois

R & H Machinery, Incorporated  
Worcester, Massachusetts

Rentley Company  
Plainville, Massachusetts

Riverside Transportation Company  
Medford, Massachusetts

Daniel Russell Boiler Works  
Boston, Massachusetts

Standard Machinery and Supply Company, Inc.  
Boston, Massachusetts

Surplus Machinery Company  
Waltham, Massachusetts

Universal Wrecking Corporation  
Salem, Massachusetts

In addition to these requests we forwarded 10 copies of the bid form to your office for further distribution.

3. Bids were received until 2 p.m. on September 28, 1953, and then opened publicly with only one of the bidders present.



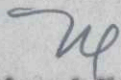
4. A summary of bids as received is shown on attached Sheet A.
5. Successful Bidders were as follows:

<u>MASS NO.</u>	<u>ITEM</u>	<u>SUCCESSFUL BIDDER</u>	<u>AMOUNT</u>
-	Worthington Pump	R & H Machinery Co.	\$105.00
#87	#40 Vertical Triplex Plunger Hydraulic Pump	D. Beal Machinery Co.	117.00
#17	#3 Plan-o-Mill	D. Beal Machinery Co.	277.81
#40	Norton Hand C Grinder Serial #C-15125	Interstate Machinery Co.	1500.00
#42	Norton Hand C Grinder Serial #C-15178	Interstate Machinery Co.	1500.00
#19	Moline Milling Machine	D. Beal Machinery Co.	217.51
-	U. S. Multi-Miller	D. Beal Machinery Co.	287.67
#18	Sturtevant Planovane Exhauster	Rentley Company	15.00
TOTAL			\$4019.99

6. A tabulation of the cost of acquisition, moving and storage charges, and expenses of the sale, is shown on attached Sheet B.
7. The total receipt from the sale was \$4019.99 with expenses totaling \$1681.92, leaving a balance of \$2338.07 in excess of expenses. A check for this amount, made payable to the Treasurer of the United States, is enclosed.

We appreciate the cooperation which we received from your office in this matter.

Very truly yours,

  
G. Edward Nealand  
Manager

GEN/ee  
Sheet A  
Sheet B  
Check for \$2338.07

cc/ Mr. D. L. Rhind, Mr. Kispert



SHEET A

SUMMARY OF BIDS

<u>MASS NO.</u>	<u>ITEM</u>	<u>D. BEAL MACHINERY COMPANY</u>	<u>R&amp;H MACHINERY, INCORPORATED</u>	<u>RENTLEY CO.</u>	<u>INTERSTATE MACHINERY</u>
-	Worthington Pump No. L Mark XXIV	No Bid	\$105.00	No Bid	No Bid
#87	#40 Vertical Triplex Plunger Hydraulic Pump	\$117.00	\$105.00	No Bid	No Bid
#17	#3 Plan-o- Mill	\$277.81	\$250.00	\$25.00	\$250.00
#40	10" x 18" Norton Hand C Grinder, Serial #C-15125	\$311.77	\$325.00	\$25.00	\$1500.00
#42	10" x 18" Norton Hand C Grinder, Serial #C-15173	\$887.11	\$325.00	\$25.00	\$1500.00
#19	Type 26 Moline Milling Machine, Serial #3381	\$217.51	\$105.00	\$25.00	\$200.00
-	U. S. Multi-Miller MM 50-64	\$287.67	\$125.00	\$25.00	\$250.00
#18	Sturtevant Planovane Exhauster, Serial #461981 Size 50	No Bid	\$15.00	\$15.00*	No Bid

\* Awarded to Rentley Company by Lot



SHEET BANALYSIS OF EXPENSES

<u>MASS NO.</u>	<u>NAME OF MACHINE</u>	<u>COST OF ACQUISITION</u>	<u>COST OF MOVING FROM MIT TO RIVERSIDE</u>	<u>COST OF STORAGE AT RIVERSIDE</u>	<u>TOTAL</u>
-	Wethington Pump Mark EXIV, No. L	\$1.00	-	-	\$1.00
#67	#40 Vertical Triplex Plunger Hydraulic Pump	\$179.34	-	-	179.34
#17	#3 Plan-o-Mill	-	65.00	90.00	155.00
#40	10" x 18" Norton Hand C Grinder, Serial #C-15125	250.00	90.00	90.00	430.00
#42	10" x 18" Norton Hand C Grinder, Serial #C-15178	250.00	135.00	90.00	475.00
#19	Type 26 Moline Milling Machine, Serial #3381	-	55.00	90.00	145.00
-	U. S. Multi-Miller MM 50-64	-	25.00	90.00	115.00
#18	Sturtevant Planovane Exhauster, Serial #461981 Size 50	-	-	-	-
					<u>\$1500.34</u>
				ADVERTISING	174.51
				PRINTING	4.95
				POSTAGE	2.12
					<u>\$1681.92</u>



Mealand, 216.

Presidents Office  
**RECEIVED**  
 NOV 17 1953  
 Noted by \_\_\_\_\_  
 File \_\_\_\_\_

November 17, 1953

Mr. Robert F. Nolan  
 State Educational Agency for Surplus Property  
 Department of Education  
 200 Newbury Street  
 Boston, Massachusetts

Re: Sale of Surplus Property

Dear Mr. Nolan:

In accordance with instructions received from your office we conducted a sale of five (5) items of property which were obtained by M.I.T. from Government surplus. These items were surplus to the educational needs of M.I.T. and you had ruled that there was no further need for educational purposes.

The sale was conducted in the following manner:

1. Invitations to bid were sent to the following companies:

Joseph Beal and Company  
 465 Atlantic Avenue  
 Boston, Massachusetts

Boston Machinery and Tool Company  
 78 Lewis Street  
 East Boston, Massachusetts

Botwinik Brothers of Mass., Inc.  
 2 Sherman Street  
 Worcester, Massachusetts

The Harold Company  
 137 Oliver Street  
 Boston 10, Massachusetts

Packard Machinery Company  
 343 Main Street  
 Cambridge, Massachusetts



Nov. 17, 1953

R & H Machinery, Incorporated  
1051 Southbridge Street  
Worcester, Massachusetts

Riverside Transportation Company  
308 Main Street  
Medford, Massachusetts

Wigglesworth Machine Tool Company  
199 Bent Street  
Cambridge, Massachusetts

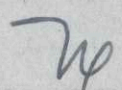
2. The final day for submitting bids was set at 5 p.m. on Monday, May 11, 1953. At that time no bids had been received. On May 21, 1953, the Boston Machinery and Tool Company wrote to us asking if they could put in a late bid. As you may recall, I checked with you by phone and we decided to let them submit a bid.
3. The bid from the Boston Machinery and Tool Company was as follows:

<u>MASS NO.</u>	<u>ITEM</u>	<u>AMOUNT</u>
#45	#401 Campbell Wet Abrasive Cut-Off Machine	\$475.00
#46	Kelleflex Grinder DL6 Serial #11444	75.00
#49	#40 Lees Bradner Automatic Chucking Type Thread Miller Serial #34644	277.00
#50	LaPointe Horizontal Broach Serial #29030	211.00
#77	Izod Impact Tester Serial #M432	50.00
		<u>\$1088.00</u>

4. A tabulation of the cost of acquisition, moving and storage charges, and expenses of the sale is shown on Attached Sheet A.
5. Total receipt from the sale was \$1088.00 with expenses totaling \$1097.18. In view of the fact that the expenses exceeded the receipts from the sale, we understand that no credit is due the Treasurer of the United States and this matter may be considered closed.

We appreciate the cooperation which we received from your office in this matter.

Very truly yours,

  
G. Edward Nealand  
Manager

GEN/ee  
cc/ Mr. Rhind  
Mr. Kispert ✓



SHEET A

ANALYSIS OF EXPENSES

<u>MASS NO.</u>	<u>NAME OF MACHINE</u>	<u>COST OF ACQUISITION</u>	<u>COST OF MOVING FROM MIT TO RIVERSIDE</u>	<u>COST OF STORAGE AT RIVERSIDE</u>	<u>TOTAL</u>
#45	#401 Campbell Wet Cut-Off Machine	\$125.00	\$50.00	\$70.00	\$245.00
#46	Kelleflex Grinder DL6 Serial #11444	20.00	35.00	70.00	125.00
#49	#40 Lees Bradner Automatic Chucking Type Thread Miller Serial #34644	250.00	35.00	70.00	355.00
#50	LaPointe Horizontal Broach Serial #29030	150.00	125.00	70.00	345.00
#77	Ized Impact Tester Serial #M432	27.18	-	-	27.18
					<hr/> \$1097.18
				Expense of Conducting the Sale	
				TOTAL	<hr/> \$1097.18



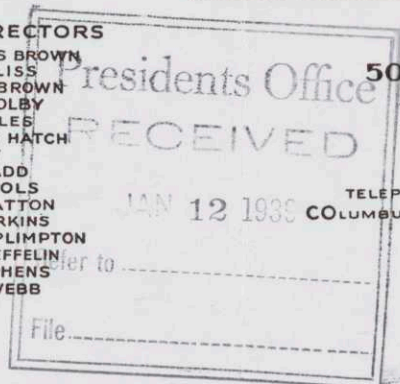
# NEAR EAST COLLEGE ASSOCIATION

INCORPORATED

AN INVESTMENT IN INTERNATIONAL GOOD WILL

## BOARD OF DIRECTORS

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50 WEST 50 STREET  
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TELEPHONE  
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ROBERT COLLEGE, ISTANBUL  
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ATHENS COLLEGE, GREECE

ALBERT W. STAUB, AMERICAN DIRECTOR  
S.B.L. PENROSE JR., ASSISTANT DIRECTOR  
WM. A. ROBINSON, ASSISTANT TREASURER

Boston, Massachusetts  
January 11, 1939

President Karl T. Compton  
Massachusetts Institute of Technology  
Cambridge, Mass.

Dear President Compton:

During the second and third week of March, there is to be held in Boston and the vicinity a series of meetings of the Near East College Association, at which President Bayard Dodge, of the American University of Beirut in Syria, will speak. These meetings are the first of an annual series to be held by the Boston section of the Near East College Association which is this year being organized on a permanent basis.

In connection with this organization, we are anxious to establish an honorary committee of prominent individuals who are interested in international education, who are willing to lend their sponsorship to the ideals which dominate the six Near East Colleges. I have been asked to invite you to become a member of that honorary committee.

I can promise you that membership is truly honorary and that you will not be called upon to give more than the weight of your influence in support of the organization.

I feel sure that you are familiar with at least some of the colleges in the Association, for there have been in the past and are now graduates and members of the faculty who have attended M.I.T. Speaking of them reminds me that I want to thank you for your kindness to Professor Rubinsky of Beirut, to whom your courtesy has given great happiness.

If you would care to discuss this invitation with me personally, I shall be happy to call upon you at your convenience. I shall be staying at the Hotel Bellevue throughout this week. If you should wish to see me, I can be reached there.

Very sincerely yours,

*Stephen B. L. Penrose, Jr.*  
Assistant Director



*Near East College Assoc*

January 13, 1939.

Mr. Stephen B. L. Penrose, Jr.,  
Hotel Bellevue,  
Boston, Massachusetts.

Dear Mr. Penrose:

I have your cordial letter of January 11th and in reply will say that I should be pleased to serve on the honorary committee for the meetings of the Near East College Association, which will be held in Boston and vicinity during the second and third week of March.

Very sincerely yours,

President



# NEAR EAST COLLEGE ASSOCIATION

INCORPORATED

AN INVESTMENT IN INTERNATIONAL GOOD WILL

## BOARD OF DIRECTORS

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50 WEST 50 STREET  
NEW YORK, N.Y.

TELEPHONE  
COLUMBUS 5-3040

CABLE ADDRESS  
NECAS NEWYORK

January 28th 1939

ROBERT COLLEGE, ISTANBUL  
ISTANBUL WOMAN'S COLLEGE  
AMERICAN UNIVERSITY OF BEIRUT, SYRIA  
INTERNATIONAL COLLEGE, BEIRUT  
AMERICAN COLLEGE OF SOFIA, BULGARIA  
ATHENS COLLEGE, GREECE

ALBERT W. STAUB, AMERICAN DIRECTOR  
S.B.L. PENROSE JR., ASSISTANT DIRECTOR  
WM. A. ROBINSON, ASSISTANT TREASURER

Dr Karl T Compton, President  
Massachusetts Institute of  
Technology  
Cambridge, Massachusetts

My dear Dr Compton:

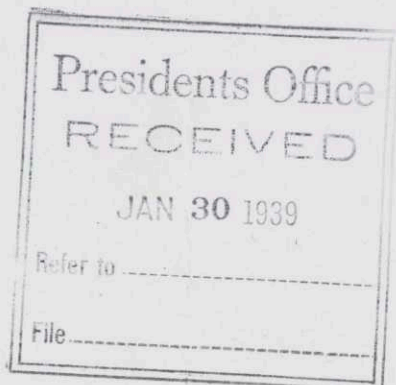
On my return from a rather extended trip through the Middle West, I was happy to find your letter accepting our invitation to become a member of the honorary committee sponsoring the meetings of the Near East Society in Boston. I was greatly pleased to learn of your willingness to serve and want to thank you for the assistance which your membership on the committee will give us.

You will be interested to know that we have received acceptances from Dr Frederick M Eliot, Miss McAfee of Wellesley, Dr Godfrey Cabot, Mrs Robert Dodge and Mr Arthur Johnson. There are some others from whom I have not yet heard but from whom I am expecting a reply very shortly. I have been very much pleased to discover the genuine interest which all of these have shown in the work which we hope to do.

I hope that I may have the privilege of meeting you when I am in Boston with President Dodge in March.

Very sincerely yours,

*Stephen B. L. Penrose, Jr.*  
Assistant Director





May 14, 1941.

*see also: applications: Rubinsky*

Mr. Albert W. Staub,  
Near East College Association,  
50 West 50 Street,  
New York City.

Dear Mr. Staub:

Dr. Compton has asked me to reply to your letter of May 8. While Professor Rubinsky was here at the Institute he made a very favorable impression upon all who came in contact with him. As our staff for next year is complete, I am sorry that we can not offer any position to him. However, we would be glad to recommend him without hesitation for any position connected with hydraulics and mechanics, the subjects which he studied while he was here.

Sincerely yours,

TFC:W

Assistant



177

# NEAR EAST COLLEGE ASSOCIATION

INCORPORATED

AN INVESTMENT IN INTERNATIONAL GOOD WILL

Presidents Office

RECEIVED

OCT 15 1947

Refer to

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WALTER L. WRIGHT, JR.

50 WEST 50 STREET, ROOM 1707  
New York 20, N. Y.

TELEPHONE  
COLUMBUS 5-3040

CABLE ADDRESS  
NECAS NEW YORK

October 10, 1947

ROBERT COLLEGE, TURKEY  
ISTANBUL WOMAN'S COLLEGE  
AMERICAN UNIVERSITY OF BEIRUT  
INTERNATIONAL COLLEGE, BEIRUT  
AMERICAN COLLEGE OF SOFIA, BULGARIA  
ATHENS COLLEGE, GREECE  
DAMASCUS COLLEGE, SYRIA  
AMERICAN SCHOOL FOR BOYS, BAGHDAD

ALBERT W. STAUB, AMERICAN DIRECTOR  
WILLIAM W. PATTON, ASSOCIATE DIRECTOR  
HARRY R. SNYDER, ASSOCIATE DIRECTOR  
GEORGE M. BARAKAT, ASSISTANT DIRECTOR  
WM. A. ROBINSON, ASSISTANT TREASURER

Dr. Karl Compton, President  
Massachusetts Institute of Technology  
Cambridge, Massachusetts

Dear Dr. Compton:

President Bayard Dodge of the American University of Beirut is expecting to be in New England from October 25th to about November 15th.

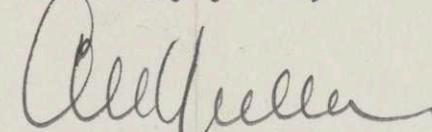
During this period and as most convenient to you would you be willing if your engagements permit to be host at a dinner for Dr. Dodge at our expense.

We have an office in Boston at 603 Boylston Street where our representative, Mrs. James Hitchcock, directs our activities in New England. She would be happy to handle details for you.

Dr. Dodge prefers a small group and simplicity in arrangements and informal conversation.

We hope you may find it possible and congenial to do this, and on word from you, I will ask Mrs. Hitchcock to offer her help at once.

Sincerely yours,



Allen W. Dulles  
President

Nov 4  
3  
6  
7