## Digitized

grag II lt.
22, hoel Sned Fmert Field,
hotingram, Englawd.
Dear or. Wieneo,
I have nedd your two hooks - Byterneain' and "the tumon me of IAuman Bivep, and have been particulavly imprened by them. I din't really turw how to prowed from heve, towever, I suppre I'd Lecter "tane the bulll hy the Lam. I am ar prevent readivig for an Honows deguce in Pyptoloyy, taving ottained a
equerve degue in Pure hachemavir, Stawiici avd Psphotoyy. Whem of ano bll you that duving mur peviod of sewiel in the amuy, of senved as a radar wechavice, phops you will aypveciate that nuf aypovch to Pyptrotory has ocquived a divient Hiar, so munh so, that, even kefure your oun tooke (aykemetrir) was futhised, I was lead to read whoterver pritivitic toots I coved get rold of. You way well ivagive nuy oun privace
feeling when you own took oppeqved - it was all thar I coned ask for falctorghnuy linicted Howbedge of Pure brachenovis fut me at a disoduravtage!'.
or rains that this letter is goring to sound as though uriten by one in the "first. flunk of youth," bro has font seen the eight, fur it- did mean a yo eat dear to me.

The point I do win to wame is this. Fr is definitely my own ambition to follow your live. But dr present, I hint din' see tow Icon

- I mean, dow I can partieipate actively. There seem to he so veryy few departments in this countiny Wheve echer (1) Facilitien exint
(ii). Thir particulaw live of thought is envodoroged.
Thene may be other reason, and if of may renture to sngger one, the requivervente of a concer in an apphid field of puptrolory, militace agoind * 100 stivary a poritivistic approwh - Theve is a diritiviein letiveen what ono does, and What one stinkus, which is tardly in the feat troclivin.
of intellectual honecty. Pertay 9 ans putaing the whe a liate too stinghy; Lut it is ceveain that agrear waur people fall into the evres of identifyinoy uncept avd esylanation.

However, what intemerted we, was to leame, that couves were luing intituted ot the M.I.T in fyphervetios. So that you will see thar this lettes was nor fint deriqued io shower congrotalakue upon you! 'tel teave it or hat, and for whatever aclurie you w-ved give me, ishoved
he very indetied.
I newair $\operatorname{siv}$, yows forithfuely,
l. B. Bleazaud.

## STUDENTS' EXECUTIVE COUNCIL OF McGILL UNIVERSITY

ART COMMITTEE BOOK EXCHANGE
DEBATING UNION SOCIETY
FORGE
CHORAL SOCIETY MCGILL ANNUAL MCGILL FILM SOCIETY

MUSIC COMMITTEE
MCGILL UNION MCGILL DAILY MCGILL UNIVERSITY BAND MCGILL HANDBOOK players' Club

RADIO BROADCASTING COMMITTEE RADIO WORKSHOP RED \& WHITE REVUE RED \& WHITE SOCIETY SCARLET KEY SOCIETY STUDENTS' DIRECTORY

November lIst, 1951.

Professor N. Wiener, Department of Mathematics, Massachusetts Institute of Technology, Cambridge, Mass., U. S. A.

Dear Professor Wiener,
On behalf of the Students' Executive Council I would like to invite you to address the students of McGill University. We are arranging a series of lectures from prominent scientists and men of letters, and would welcome a talk from you on any subject you might wish to choose: your ability to speak on widely varied topics is well known. While at M.I.T. I was fortunate enough to hear you speak on such topics as cybernetics, Alice-in-Wonderland, and chess-playing machines.

We will of course make all arrangements for transportation and accommodation. We realize, Sir, that you are extremely busy, but would be very grateful if you could spare the time to speak to us.

Yours sincerely,

Sort Encingtón
Gait Elkington, Vice-Chairman, Cultural Committee.

# EYRE \& SPOTTISWOODE (PUBIISHERS) LIMITED <br> I 5 BEDFORD STREET <br> STRAND, LONDON, w.C. 2 

Telephone<br>TEMPLE BAR 8514<br>(9 LINES)

Telegrams
exaltedly lesquare
LONDON

Ist November, 1951.
Dr. Norbert Wiener,
iilio I6, Apt. 2,
TTexico, D. T .
Mexico.
Dear Dr. Wiener,
I have road mhe Bent Twig with the greatest interest, and in addition to the interest, parts of it are really very moving. The scene, for instance, of looking in the mirror on page 139, must tear at the heart-strings of any sentient person. That scene is conveyed. not as a novelist would convey it, but more as a document; yet I am not sure that it doesn't gain in its power from the objectivity with which you tell it. I also feol that all through, the problem of the half and half life, of being on intellectual parity with adults of 30, and at the same time having to play with other children of 8 or 10, is very well conveyed; the internal contradiction, as you call it somewhere. I don't find anything, though, that really shamply distingui shes the problem of the infant prodigy from the problem of childron who suffor from some other forms of uneven development and mal-adjustment; and that, porhaps, is part of the testament. I mean that I don't perceive any particular poculiarity in the mathematical prodigy; things are very much the same, I suspect, with precocious musicians. In one sense, that adds to the interest of the document, in anothor sense it may detraot; for the general public is unlikely to follow the referencos to mathematics and to mathematicians. ITaturally, my own interest in these references is exceptional, for I know most of tho people that jou have worked with; for example, I worked for three yeans with Hardy. So, when I say that I read the typescript with quite excentional interest, I mustn't, as publisher, blind myself to the fact that the book may not mean so much to the general public as it means to me. I would think it was certain to find a considerable public in America, for cybernetics has there begun to percolate into general consciousness. Here in Britain the process is inevitably slower. Youn fame as Jet is in the academic world, and painful as it is to say so, my colleagues feel that we haven't, as yet, onough of a spring-board to launch this autobiographical volume over here. With ail biographies we aro roally quite hoppless unless the subject is so well known that there is wido curiosity about him, on unless, as very rarely happens, the writing displays in itself an unusual croativo fift. I said above that the most poignent scenes are handled not as a novelist would handle them, but rather as a document; and that restricts the communieation to pooplo such as myself who can round out the picture from thoir own knowledge. Unless the reader has that lmowlodje, it isn't vory oasy fully to enter into the story. For
p.t.o.

EYRE \& SPOTTISWOODE
(PUBLISHERS) LIMITED

$$
\begin{aligned}
& \text { I } 5 \text { BEDFORD STREET } \\
& \text { STRAND, LONDON, W.C. } 2
\end{aligned}
$$

$$
\begin{gathered}
\text { Telegrams } \\
\text { EXALTEDLY LesQuARE } \\
\text { LONDON }
\end{gathered}
$$

instance, when you speak of walking with various girls, there is no characterization of them, and one doesn't get any sort of picture from the words themselves, and almost all the Americans mentioned, though known to me, would be quite unknown to the ordinary reader in England. Tufts, Harvard, the Aberdeen Proving Grounds - I fear they wouldn't get across.

You can see from the length of this letter how reluctant I am to say that I don't think it would go here, but in spite of my has just failed to obtain sufficient votes. There are many politicians at this moment smarting from that same grief.

What would jour like me to do with the typescript? I will hold
$x$ it here pending Jour instructions, and please do kop me informed about laughton INfin's decision; for although I cant offer. out their edition, I would, for something I so much care about, ike once more to raise the question of whether we could take a small consignment of the book from them. That would be the only possibility with this firm; although, if you would like me to send it on to any other publishing house over here, 1 will do so, or do anything else, according to your wish.

Yours ever,
I.vinimen

X After winking The above, Paul Brooks' letter to $\eta^{\circ}$ - The carbon of it -has just reached me. Well, plewe bet me kura attrit. The plans The Techurlog? Press me have for it?

NOV. I

Dear Prof. Wiener
I am the son of the philosopher Reichenbach in Los Angeles. For some Years I have been developing a certain theory of the fundamental problems of biology and psychology. This has lead me to new views about the nature of the thinking process. It would therefore be very interesting for me to hear a comment from you about my work.

Prof. Bertrand Russell told me how you are working toward a coordination of trearious branches of science. Besides I have gained an impress sion of your won field of research through your book on cybernetics.

Being very interested to hear your answer
I remain sincerely yours
H. RerchenGach

# THE FOREIGN SERVICE <br> OF THE <br> UNITED STATES OF AMERICA 

Office of the Air Attaché American Embassy Mexico City, Mexico 5 November 1951

## RECEIPT

On the above date the following documents and letter were delivered to me personally at the Office of the Air Attaché, American Embassy, Mexico City, Mexico, by Professor Norbert Wiener, residing at Nilo 16, Mexico City, Mexico, for transmission via diplomatic pouch to Mr . Merrill M. Flood, The Rand Corporation, 1500 Fourth Street, Santa Monica, California, together with a covering letter to Mr . Flood from Professor Wiener, dated 5 November 1951:

RAND Research Memoranda - Neural Nets for Toad T1, by A. S. Householder (RM-671)

- A Super-Ego for Members of the Interactor, by A. S. Householder and R. F. Bales (RM-672)

Letter from Mr. Merrill 11. Flood, The Rand Corporation, 1500 Fourth Street, Santa Monica, California, dated 24 October 1951, L-12877, to Professor Norbert Wiener, Department of Mathematics, Massachusetts Institute of Technology, Cambridge, Massachusetts


Mr. Merrill M. Flood
The Rand Corporation 1500 Fourth Street Santa Monica, California

Dear Mr. Flood:
This morning I received two RAND Research Memoranda, Neural Nets for Toad I1, by A. S. Householder (RMW-671), and $\$$ Super-Ego for Members of the Interactor, by A. S. Householder and R. F. Bales (RN -672 ), together with a covering letter from you. I have already indicated to Project Rand that I do not desire to receive material from them and wish to be taken off their mailing list.

In view of my activities as the author of Cybernetics and my intention to publish a new edition or revised book in the near future, it is important that I and others be clear as to what is my own work, what is work generally available to the public, and what is work covered by various Government regulations.

While the documents. you send me do not appear to be classified, there is accompanying them a statement that they are not to be quoted, abstracted or reproduced without specific permission. It is stated they are available to authorized persons or agencies for their use, but further dissemination is not permitted. In view of this fact, the mere possession of these documents is an embarrassment to me.

In addition, the document bears the statement that it contains information affecting the national defense of the United States within the meaning of the espionage laws and its transmission and the revelation of its contents in any manner to an unauthorized person is prohibited by law. This notation has been struck out by drawing a line through it. There is no indication by whose authority this line has been drawn. As far as my shoving the document to any other person may be concerned, the line might well have bsen drawn by me and has no legal value whatever. I do not desire to be forced unwillingly into a situation in which the observance of the requirements of the Espionage Act is a matter of danger and difficulty.

I have not read your papers and only glanced through then long enough to realize that they came from the Rand Project and not, as I
first thought on careless reading, from Remington Rand. On realizing this matter, I closed the documents and have delivered them to the Assistant Air Attaché at the United States Embassy in Mexico, who is forwarding them to you.

You will realize that through your own carelessness, in which I have had no part, these documents have been forwarded out of the United States into a foreign country. How this affects my or your legal status I do not know, but I hereby repeat my request that you cut me absolutely off your forwarding list.

Very truly yours,

Norbert Wiener

# THE UNIVERSITY OF MIAMI <br> CORAL GABLES (UNIVERSITY BRANCH), FLORIDA 

DEPARTMENT OF ZOOLOGY

November 6, 1951

Dr. Norbert Wiener
Instituto Nacional de Cardiologia
300 Calzada de la Piedad
Mexico, D.F.
Mexico
Dear Dr. Wiener:
The time has come when it will be necessary to decide on the dates for your appearance here in the Forbes Hawks lectures for 1952. Owing to the many demands on our auditorium, it is essential to reserve its use at about this time.

I have just come from the office where these reservations are made and have asked them to put down as tentative dates the following choices:

> Tuesday, March 11 th , Wednesday, the 12 th
> Wednesday, the 12 th , Thursday, the 13 th
> Tuesday, the 18 th , Wednesday, the 19 th
> Wednesday, the 19 th , Thursday, the 20 th

If at all possible, I hope you will be able to select any of these couplets and let me know as soon as you can reach a decision, so that I may cancel those dates that we do not want. Since my previous correspondence may not be available to you at the moment, I might repeat here that we ask our Forbes Hawke speaker to talk on two consecutive evenings, and prefer the middle of the week as indicated above. After we have selected and agreed upon the date, I will write you further, but promise to keep the correspondence to a minimum until you are free from your present engagements.

I sincerely trust your work with Dr. Rosenblueth progresses satisfactorily and that you are enjoying your stay in Mexico.

Very sincerely yours,

JDC/g

elcar des. Dscene, Eng.
com tem go lread av articie abal yu $\alpha$ You wat in ic 'bbewer, it was not en in interesled, bat appalled. I an a craptsman in $N$ fursis Ling teach, $\sigma$ Lave seen mes tain ue upholstén in five me fyin $h$ tin it tater ne to do ch eeve this?

Deflettir pus waded in hat this wao $K$ cause of uncuplognent; 8 for mas yeaws I haw held You view-ie that in developennie of loral cratso is on of 16 arlidolie to mass productici. In deed I Call is $t$ onf artidolo thanamolewalc vioualised revere laboun dis pelen when mos letriviad.

The rus of youn experineris was a sheet to in vole yo speat of $A$ reswlls bei a sociall repplosive mit tive I aquer wir yon. Bertrand Rusalle wers fuebler y ferecas Caddite sitis in Arevia. Sheso vowed chapper in Enplard to, for hat opiril bies gisc besear. the sufface. Coned yor Thufre lie $n$ as mus abar
 to industis essembly lines al stajed by the mastrosties (farkal is what ) cale yom hair ehiekem)?
$J$ woed lib to curve crajlimanship on aly. but lace the capitas bel I shall approacl keople who. mas be ntére liad if J can fel sufficierl biderce. I

Sheiderlall, As yer an so awane of $n$ cas equerees of the developemer of thes. Thing derie yer Hirit 1. faculti of the bollege selered maki a meve is this disietio?

If vomith; isil dur.I car sue Commarisn Coupi ohroyy $k$ entic civi lijed vald for 16 enplopers wiel nol gel ohe ewn wr hes. Jigne an to to be put unt of wat by on side of industi, arathen sede nust he devecloped ti pue ther baer. It was tio lacl of thi thing cued hnj it beect o gui Bewar hischazes. r Men Qod' heep us!
yous kencin,

Sender's name and address:-
F. Jaces 60. Atatión Rd, Clansurs: N.tales. Ery.


Professor Norbert Wiener
The Massachusetts Institute of Technology
Dear Professor Wiener:
I am reading with much interest your books,
Cybernetics and The Human Use of Human Beings. As I am a stranger to you, I will give a few words of introduction. I am a retired teacher. The first time that I taught was on a very modest assignment at $\mathbb{\text { If ar- }}$ var University. Professor Edward Channing gave me his History It to teach during his year of absence on Sabbatical leave in Europe. I taught it at Harvard and Radcliffe during the academic year of I896-7. Thereafter I taught at Central High School, Cleveland, till I reached the compulsory retirement age of 70 .

I should like to offer you some data on a particular problem in communication which you are likely to think so fantastic that when you see it you will not look farther. So I will present it to you as a game, the consideration of which you may find entertaining.

Assuming that human personality survives death, and those who so survive are able to exert some limited effect on the minds of those still on earth, how could effective communication be established?

Very able men have considered this question, one of them being Whomas Alva Edison. If the assumption should chance to be correct, it is the greatest problem in communication that there is.

> May I write you certain things regarding it?

$$
\begin{aligned}
& \text { Sincerely yours. } \\
& \text { Charles C.Ozanne } \\
& \text { (Charles E. Ozanne) }
\end{aligned}
$$

Alé : 50-8
C. N. R. S.
INSTITUT BLAISE PASCAL
LABORATOIRE DE CALCUL MÉCANIQUE
Tél. : SUFfren 68-40
155; rue de Sèvres, Paris-XVEMétro: Pasteur, Duroc x Autobus 28 et 92
25, Avo de la Division Leclerc - Chatillon s/s Bagneud
$\checkmark$,Référence V/lettre du N/Référence ..... G.C.J.J. no 27.38
Objet Colloque Tanuier 7.97 ..... Paris, le -7 HOV. 1951
PROFESSOR $\mathbb{N}$. W I E N ER MASSACHUSEMTS INSTITUTE OFPECHNOLOGY
CAMBRIDGE(Massachusetts)
U 。 S • A .
Monsieur le Professeur,
Tous les textes des communications au Colloquede Janvier 1951 devant paraitre en français, à la demandede $\mathbb{M}$. Ie Directeur du Centre National de la Recherche Scien-tifique, nous nous sommes permis de traduire le vôtre。 Aussinous vous envoyons sous ce pli votre texte original et batraduction que nous vous soumettons en vous priant de bienvouloir nous renvoyer ces deux textes aussi rapidement qu'ilvous sera possible et avec toutes les corrections que vousaurez jugé bon de leur apporter.

Croyer, Monsieur le Professeur, en nós sentiments Ies meilleurs et les plus respectueux.

Mme G. Coulmy - Souzé-Nan.

## 72 PERRY STREET

NEW YORK 14, N. Y.
November 8, 1951

Dear Dr. Weiner:
It was very good of you to take the time to write me at length and I am grateful for your letter. I feel, however, that you are going to be disappointed when you say, "Let me hear no more of field theory", because field theory, wet the field theory of physics, is already well established in biology, psychology, and certain branches of medicine, and has certainly been clearly enunciated, although not so designated, in ecology. I feel, therefore, that you will have to bear with those who discuss field theory as something different from the set of differential equations, and who are endeavoring to develop a set of concepts that will enable them to deal with the multi-dimensionality of situations without reducing them to the conception of cause and effect and stimulus and response.

It is interesting that physicists never objected to the way in which the conception of cause and effect was taken over into the social sciences, where obviously it is wholly inappropriate and misleading.

I should like to point out that my article on Genetic Psychology is not an expression of psychoanalytic theory but rather an attempt to indicate how genetic psychology and psychoanalytic theory might advance toward a more systematic and coherent conception of the processes of personality development. What I was endeavoring to show was that the properties of the personality (to use your language) emerge from the properties of the organism, therefore we need not invoke any ad hoc agencies or "demons" in an attempt to trace the development of the idiomatic personality.

I an offering these, not so much to argue with you about the situation, but just to clarify some aspects of the problem of personality development. Incidentally, I wrote asking you more specifically for comments on my book, "Nature and Human Nature", but I may anticipate that you may not like it because it also is a field theory which attempts to give some precision to the use of that term and to delineate the processes that appear to be operating within the several fields which I have attempted to describe.

Thanks again for your letter. I am looking forward to seeing you next March.
Sincerely yours,


Lawrence K. Frank

Dr. Norbert Weiner
Milo 16, Apt。2
Mexico, D.F。
Mexico

```
N110 16, Apt. 2
Mexico, D.F. Mexico
November 8, 1951
```

Dr. J. Branowski
National Coal Board
Central Research Establishment
Stoke Orchard
Cheltenham, los.
Dear Dr. Bronowsti:
Since I saw you last, I have done an autobio raphical book entitled "The Bent Twig". It has been already turned down in the linfted States by Houghton Vifilin and the Technology Press, and in Fncland by Byre and Spottiswoode. I a hsving Eyre and Spottiswoode send it on to isher, Unwin and Compeny. For all its beins turned down (with the srestest courtesy and compliments) I consider it a good book and worth publishing. I should like youtin on Fisher and Unwin and see how the manuscript is going.

If they cannot do anything with it, I hereby authorize you if you should so wish to take possession of the manuecript, and if you think it is not a dud, to take s such measures as you see fit to market it in Ens land. As to the book I am going to do for you, I shall attend to that when I get back to the States and I am in touch with Karl Deutsch.

With best wishes from both of us,


```
N1lo 16, Apt. 2
Mexico, F. Mexico
November 3, 1951
```

Mr. Paul Brooks
Houghton Mifflin Company
2 Park Street
Boston 7

## Dear Mr. Brooks:

I want to thank you and your resders for their courtesy of going through my book and for the frankness of their opinion. I have already heard from Mr. Fassett. Before recoiving any note from you, he has told me that he does not consider my book suitable material for the Technology Press.

I still think that my book contains publishable material and has a certainliterary merit. I therefore intend to continue to search for a market for it. While I do not intend to trouble you further for the publication of the book, I should be grateful for a more detalled and frank criticism in which you indicate your opinion of the ultimate publishability of the book, and whether you consider that it has been too exhibitionistic.

With many thanks,
Sincerely yours,

Advertising Display Company 40.5 MONROE STREET CHICAGO, IL LI NO IS

N110 16, Apt. 2 Mexico, D. Mexico November 8, 1951

Professor Karl Deutsch Department of English and History
Massachusetts Institute of Technology
Cambridge 39, Mass.
Dear Karl:
In a short time you will receive the manuscript of my autobiography from Mr. Fassett of the Technology Press. It has been turned down by Hourhton Mifflin as Caviar to the general and the Technology Press dont think that it is their cut of meat either, likewise Eyre and Spottiswoode. I want your opinion about the book. Is it any good as a literary job? Do the personal aspects about it preclude its immediate or even its ultimate publication? Have you any suggestions? My work here is goingtand I shall have + well a lot to talk over with you when I return. I am very much concerned about the Struik business; can you give me the lowdown on it?

With best wishes from house to house,

## Grayson Machine Company

Manufacturess of -
48 North Clark Street Columbus, Obio

# Nilo 16, Apt. 2 <br> Mexico, D. F. Mexico <br> November 8, 1951 

```
Mr. . Fassett, Jr.
The Technolosy Press
Massachusetts Institute of Technology
Cambridge 39, Massachusetts
```

Dear Fassett:
By this time you will know that Houghton Mifflin have turned down my book. I have also received an answer in the nepative from Eyre and Spottiswoode a few days ago. I should like from you a frank opinion whether I should go on searching for a publisher, or should postpone the publication for a later date, or should abandon the book. I should like your opinion to cover the literary quality of the book, the probable reaction of the people reading it, and all other factore affecting its availability for publication.

I am ackins Hou hton Miffin to send you their copy of the manuscript. $A E$ you will then have two copies under your control, you would oblige me very much, if you would send one of them to

$$
\begin{aligned}
& \text { Dr. J. Mok. Rioch } \\
& 17 \text { West } 544 \text { Street } \\
& \text { New York, N. }
\end{aligned}
$$

whom I am advising by another letter. The other copy is at your disposal to send to any person you see fit or to any publisher Whom you may think appropriate. I should like Processor Karl Deutech to get a look at it in some suitable period. If you feel that it is wise to act throush some professional agent, please let me know. In the neantime consider yourself authorized to take any action you may deem suitable in my behalf. If such action should involve you in any small expense, let me know at once, and I shall reemburse you.

Dr. Rosenblueth and I are progressing most satisfactorily in our work on the conduction of the nerve impulse, and shall start a book on it in a few days, which we shall possibly finish in at M.I.T., when he comes next fall. I have also a great many leads towards the second edition of cybernetics, which I think will be so new a book that it should appear under a name of its own. I shall have all this to discuss with you when I return.

## New England Publicity Bureau

139 beacon street - Boston. Massachusetts

# a130 10 <br>  <br> Nolo 16, Apt. 2 Mexico, D. Mexico November 3, 1951 

Mr. Henry Moe
oh Simon Guggenheim Memorial Foundation
551 ifth Avenue
New York, N. Y.
Dear Moe:
Professor Raphael Salem of $\mathrm{M} . \mathrm{I} . \mathrm{T}$. has requested me to back him in his application for a ugenheim fellowship for next year. Professor Salem is a well-known mathematician of long standing with an enviable reputation of work accomplished behind him. Hie may be absolutely depended upon for an output of work of high quality and of considerable volume. He is an established and importent scientist who will bring credit to the Guggenheim foundation.


# THE RETAIL GROCER <br> Martin Building <br> Boston, Massachusetts 

November 13,1950

```
Nilo 16, Apt. 2
Mexico, D, F. Mexico
November 8, 1951
```

Mr. V.F. Morley
Eyre and Spottiswoode
15 Bedford Street
Strand, London, W.C. 2
Dear Mr. Morley:
I thank you very much for your criticism and appreciate the time and consideration you have given to my work. The book has been rejected by the Technology Press as lieing outside of its rather narrow, specific field. I still feel that it is a cood book, and I do not regret havine written it in the documentary fashion which I have chosen. In books of this sort complete honesty and suthenticity is the touchstone of the value of a book, and in the closely related "The Way of All Flesh" by Samuel Butler I, feel, that some of the value and impact is lost by the reader's unswareness of whether he is reading of a real Samuel Butler or an imeginary Ernest Pontifex.

Now as to the disposal of the manuscript. Sir Stanley Unwin had already expressed to me an interest in y "Human Use of Human Beings" which had been bespoken by you. He also expressed an interest in future iiterary work which I may heve. "ight I therefore ask you to forward my manuscript to Sir Stanley with or without a coverins letter as you may gee fit. I am writing to Sir Stanley at this time to explain the receipt of my manuecript when it comes.

Form 4


# 517 SHERWOOD ROAD HO-HO-KUS, NEW JERSEY 

November 10, 1951

Dr. Norbert Wiener Nilo 16, Apartment 2 Mexico, D. F., Mexico

Dear Dr. Wiener:
Thank you very much for your kind reply to my letter of June 19 th, , copy of which is enclosed, asking you about where I could find a system to record and reproduce motion.

I have not been able to locate 1 rr . Benson in Southern California as you suggested, but finally found that there were two companies who had such systems, one being the United States Shoe liachinery and the other General Dlectric. United States Shoe Nachinery never answered my letters, but General Dlectric sent two special product engineers to see me. In the many months between my first query to General Electric and the visit of these engineers, we had been working on the problem and had designed a system to record and reproduce motion. We asked the General Electric men about how much such a system would cost, giving them our performance requirements, which are very modest, and they quoted a figure in the tens of thousands. Then we turned on the System we had built to record and reproduce motion, which fulfills our performance requirements, and they said, as we also believe, that this system could be built at a price in the neighborhood of $\because 1,000$.

A copy of a letter to the Office of Naval Research is enclosed, as it explains in some detail what I am trying to do, With the heart of all my structures being the system to record and reproduce motion. If you are interested, I would be glad to send you more details. I am not an electrical engineer nor do I understand mathematics well, but nearly all our basic concepts are implicit in your two books on cybernetics and I think it might be interesting to you to find how they are employed. To dete, I regret to inform you that the greatest interest I have been able to get in what I have to offer has been from the advertising fraternity, and while I would much prefer training and educational use be made of what I have, it looks as if my only chance at present is a television studio.
nà/cw
Sincerely yours,

Enc.
ce letter Office of Naval Research Copy of Mr. Douglas' letter of June 19 th
cc Sent to Dr. Wiener at Cambriage, Massachusetts

Dr. Norbert Fienex
Professur of wathematios Massachusetts Institute of Technology Cambridge, Massachusetts

Dear Dr. Fiener:
For the past six yeare, I have been working on improvements and extensions of desiens I made while in Nevy Aviation for tratners to teach the use of automatic computing sighta in aerial flexible gunaery and in anti-aircraft. In this vork, the writing of only one man now Living has had basic significence for me. hese were your books Eyberneties and The Humen Use Of Hyman Beine:s.

While I would consider it en honor to write you about this work in detsil, or come to Cambridge to gee you, to spare your time, I have just one question. It is well known that there axe many methods of recording motion. Apparently the most flexible use a magnetic tape recorder.

I believe that it is also eminently practical to reproduce recorded motion from a megnetic tepe recorder. I also beliave, ae your books clearly indicate, thet this muet have been done by someone, somevhere, but I have not been able to find clear evidence of this. I would be most srateful for any clue from you as to where $I$ eoulc itud an individual, a design, or an instal. Lation which would ghow us how this micht be done. I have designs, which I would consider it an honor to send you for your perusal, that my consultants believe will work, but they are not in finished form and the research and development involved is fer beyond my meane.

Sincerely yours,

Newhall Douglas

Mr. Frank Zylius
Special Devices
Office of Naval Research
Sands Point, L. I., N. Y.
Dear Mr. Zylius:
It was a pleasure to have you, Lieut. Dickman and Mr. Welker here, and I want to thank you for your courteous attention.

The methods and structures I attempted to demonstrate were as follows:

1. A system to move projectors so a wide expanse of scene could be shown. It is compatible with any projection system of my knowledge, including color or third dimension, but specifically is designed to give theatre effects which for some purposes are more effective than the "Waller" or "Cinerama" multiple camera and projector system or the $0^{\prime}$ Brien $180^{\circ}$ system with less construction or material cost, though also applicable to these systems to increase their effectiveness. Tither a stationary or moving screen may be used.
2. A system using a moving screen with rear projection to make "process" movies or TV programs. This is covered in detail in the enclosed patent application. There is now no method other than the one I have now operating. It will save time, money and provide effects not possible by any other method.
3. A system to record and reproduce motion which is simpler than ary system I have been able to find in eight years' search. It is believed new by among others, John Markus, associate editor of Mlectronics Magazine. My patent application illustrates in more detail an intricate system using frequency modulation with position control which we planned to build until we found our "straight line" system with amplitude modulation gave sufficient accuracy for our uses. The amplitude modulation system you saw is described in the middle paragraph of page 12 of the application.
4. A trainer using separate sighting and scoring targets, both in correct relative motion. Miniature sighting targets in either two or three dimensions can be used or a radar reflector or beacon. The advantages are very small space, high relative speeds, and the fact that combat guns and fire control systems can usually be used to score live ammunition shots.
5. A trainer using a panoramic still or motion picture projector and a still or moving screen. Most of the basic concepts are covered in the patent application, but it would require a new description of almost equal magnitude to show in detail how they would be used in trainers. I am enclosing some drawings. With rear projection on a moving screen, it requires no construction to house or operate but a flat surface only.
6. A system to record and reproduce the movement of models or props to be photographed for training films, or to derive the lost information on the movement of actual objects from an existing film or from a com puter to run models either for training or for photographing to to be used in training. Thi was but touched on in the demonstration, and has been constructed only in part.
7. Apparatus and methods to take theunsteadiness out of many motion pictures taken from a moving platform. This is described in the amendment inserted as 20 b at page 13 of my application.
8. A television monitoring system which reduces entropy by providing precise information from the linear travel and orientation of the television camera. This, I believe, has its most important use in the observation of a scene in which the observer is not passively interested as with present movies or television but in which he must take action by means of remote control. Bxamples are seenes which are radio active or in enemy hands. Commercially, the opinion is that it is ten years ahead of television today, but I believe no system exists which will orient a remote observer so quickly and surely and that there are uses now. This is described very briefly in Fig. 18 and the last paragraph of page 20.

In my demonstration, since I have necessarily had to concentrate on entertainment uses to get a quick return for the heavy investment I have made and an income for my family, I naturally put more stress on commercial aspects. In my files, however, I have many sketches and plans which are of no entertainment value, designed for military use only.

It would be a pleasure to have you or any representative of Special Devices here again for further discussion of what I can do that might be of use to you.

Yours sincerely,
nd/lad
Fnclosures
Telephone Pidgewood 6-6549
Newhall Douglas

Mr. Trank Zylius Special Devices office of Neval
Sands Point, I. I., $\mathbb{N}$. Research

Dear Mr. Zylius:
It was a pleasure to have you, Lieut. Dickman and Mr. Welker here, and I want to thank you for your courteous attention.

The methods and structures I attempted to demonstrate were as follows:

1. A system to move projectors so a wide expanse of scene could be shown. It is compatible with eny projection system of my knowledge, in cluding color or third dimension, but specifically is designed to give theatre effects which for some purposes are more effective than the "Waller" or "Cinerama" multiple camera and projector system or the O'Brien $180^{\circ}$ system with less construction or material cost, thourh also applicable to these systems to increase their effectiveness. Tither a stationary or moving screen may be used.
2. A system using a moving screen with rear projection to make "process" movies or TV programs. This is covered in detail in the enclosed patent epplication. There is now no method other than the one I have now operating. It will save time, money and provide effects not possible by any other method.
3. A system to record and reproduce motion which is simpler than ary system I have been able to find in eicht jears' search. It is believed new by among others, John Narkus, associate editor of Mectronics Magazine. My patent application illustrates in more detail an intricate system using frequency modulation with position control which we planned. to build until we found our "straight line" system with amplitude modulation gave sufficient accuracy for our uses. The amplitude modulation system you saw is described in the middle paragraph of page 12 of the application.
4. A trainer using separate sighting and scoring targets, both in correct relative motion. Miniature sighting targets in either two or three dimensions can be used or a radar reflector or beacon. The advantages are very small space, hich relative speeds, and the fact that combat guns and fire control systems can usually be used to score live armunition shots.
5. A trainer using a panoramic still or motion picture projector and a still or moving screen. Most of the basic concepts are covered in the patent application, but it would require a new description of almost equal magnitude to show in detail how they would be used in trainers. I am enclosing some drawings. With rear projection on a moving screen, it requires no construction to house or operate but a flat surface only.
6. A system to record and reproduce the movement of models or props to be photographed for training films, or to derive the lost information on the movenent of actual objects from on existing film or from a computer to run models either for training or for photographing to to beb used in training. Thi was but touched on in the demonstration, and has been constructed only in part.
7. Apparatus and methods to take theunsteadiness out of many motion pictures taken from a moving platform. This is described in the amendment inserted as $20 b$ at page 13 of my application.
8. A television monitoring system which reduces entropy by providing precise information from the linear travel and orientation of the television camera. This, I believe, has its most important use in the observation of a scene in which the observer is not passively interested as with present movies or television but in which he must take action by means of remote control. Mxamples are scenes which are radio active or in enemy hands. Commercially, the opinion is that it is ten years ahead of television today, but I believe no system exists which will orient a remote observer so quickly and surely and that there are uses now. This is described very briefly in Fig. 18 and the last paragraph of page 20 .

In my demonstration, since I have necessarily had to concentrate on entertainment uses to get a quick return for the heavy investment I have made and an income for my fanily, I naturally put more stress on commercial aspects. In my files, however, I have many sketches and plans which are of no entertainment value, designed for military use only.
It would be a pleasure to have you or any representative of Special Devices here again for further discussion of what I can do that might be of use to you.

Yours sincerely,
nd/lad
Thclosures
Telephone Pidgewood 6-6549
Newhall Douglas

Dear Professor Wiener,
1 must thank you for the wonderfull letter you sent me and which worked so efficiently on the French Foreign Affairs that they supplied me with a grant. Further more, owing to M. Freyman, the visa problem was solved and 1 was booked for a boat on the 13 november for Vera Cruz.

Unfortunately, meanwhile, my employers decided that for, international
prestige"
reason ( need of a physician with a qualification in stat.) I had to start for Indonesia under a contract with the UNO Morla Health Organisetimon; As they ( French Institut d'Hygiene) threatened me with revocation if 1 did not accepted and, instead, come to Mexico, 1 have been obliakged to sumitland yesterday evening I cancelled ny reservation on the boat. After all what you said in your letter on the work under you, it is no point in commenting further how much 1 feel frustrated and disappointed : since a week 1 was Just thinking about my next stay in the lastituto de cardiologia and the way of keeping myself there as long as possible.

Now 1 have to look ahead to other ways of working with you and 1 will write to you very soon about it for advices. As to the other points:

1)     - 1 shall have complete i the book for the last days of decenter i.e. about the the 1 leave for Soerabaya. Meanwhile lam sending to day under separate cover all the first half with some queries for the second one. 1 would you to be as critical as possible so that when 1 shall rewrite it we have made as much progress as possible. ( 1 shall have plenty of time for it
when in Indonesia)
2) 1 got a letter from ill ides Gouttes and sou biff te informed of what he may offer.
3) M. Levy Strauss who is a very good ethographist he is further a personnel friend of Andre Veil) is trying to set up a center of research on the applications of the theory of communication to the studyof musique and even mythologie etc. He has no personal mathematical formation but he is really a sensible land understands very well what cannot and what can Cybernetics. I must say with sone proudness that be put the thing fore or less on my shoulders for he had heard that you trusted me.

When it will be more definite 1 shall ask you for advices and directives. ( if fortunate it would start on the beginning of the next year) for it could be an important thing in this field and that you could so control the coordination with other centers.

Thanking you once more for all what you did for helping me 1 remain your respectfully

P.S. All the specific points concerning the book will be dealt with in a corresponding separate letter.

Nilo 16, Apt. 2<br>Mexico, D. F. Merico November 11, 1951

Sir Stanley Unwin<br>George Allen and Unwin, Ltd.<br>40 Museum Street<br>London W.C. 1<br>Ens land

Dear Sir Stanley:
You may romember that I was talking with you during my London stay about a possible autobiographical book. Well, the book $1 s$ written and is called "Thee Bent Twig". To be frank with you, the three copios that I have sent on to, the ublishers have been all turned down, even though they have been turned down with compliments and apolosies. Houchton Kifflin Company seemed to like the book, but felt that it was primarily of personal intorest and would not ilt into their foheme of publication. They surgested thet I wait and see what I heard from the Technology Press. They felt on the other hand that the books Within their scope were more of a ccientific neture and that the bok should be handed elsewhere. I have just received a long and not uncomplimentery letter from Mr. V. . . orley of Byre and Spotiswoode. It echoes in a more detailed way the criticisms that I heve receivea from Fioughton Mifflin Company. You will remember telling me that Eyre and Spottiswoode, although a very good firm, were not a particularly venturesome one. Mr. Morley has offered to send the book to any publisher in Encland that I misht name, and I am writine him a request to send it to your firm. By mistake I gave the name of your firm as "isher, Unwin and Company. If you think that his micht interfere with the proper delivery of the book, perhaps you would be kind enough to give them a call.

In expessing an interest in the book, I am thorouchly confident that it is a good book of its sort and will sell reasonably well, although its sort is not a conventional one. While it carries a definite emotionel interest, it is not written in the idiom of the novelist and is not intended to be so written. The value which I believe it has to the teacher, to the psycho10 ist, and to the student of intellectual currents of the present day, is dependent on a strict honesty and factualness. The book has many parallelisus with Samuel Eutier's "The Yay of All Flesh", which I did not read until after I had completed my manuscript. In my opinion "The Way of 11 lesh" loses a certain percent of its force, because the reader is not quite sure or aware whether he is reading of a real Samuel Butler or animaginary Ernest Pontifex. While $t$ is is perhaps not evident to the casual reader, it does affect adversely the value of the book as an interpretation of its times and the psycholomy of its author. As far as I have been able, my book is purely factual in the factual pascages, and represents the best recollection of my own contemporary emotions which I can recall.

## DUmont mailing list company

 ay inanuscript, but which 1 only read artormarde, is the"teducation of Henry Adams".5 T.aLGUdSat MbSSOU URtlinued vogue which that book has had in America, principally amons teachers of English. That book has no distinction of style; and insofar as the author reveals himself, he reveals only an abyss of emptiness.

When you expressed yourself as interested in my work while I was in Englend, unfortunately, "the Fluman Use of Fluman Beings" was already bespoken. I think hat the present book as a literary job and as something appealing to the general public, is a better book than thé one I was unable to sive you. I was very much interested in my conversation with you, and should like to enter into relations with you as author to publisher. I think that if the present manuscript clicks, I may be in a position to eive you the Enclish rishts of number of books to come.

I am hevins copies made of the three letters of criticism which I have already received. I shall send them to you in the course of time, but I wish the first impset of the manusoript on you to bemade by the manuscript itself, and not by what other people said of it.

Thank you for your past interest in my work and thanking you in advance for your present consideration of my manuseript, I remsin,

Sincerely yours,

```
N110 16, Apt. 2
Mexico, D.F. Mexico
November 14, 1951
```

Mr. Galt Elkington
Students Executive Council of Molill University 690 Sherbrooke Street West
Montreal, Quebec
Canada
Dear Mr. Elkington:
I thank you very much for your invitation to speak before a student group at Mclill University, but I must inform you that after two or three years of lecturing rather extensively, I have come to the conclusion that such work encroaches on my time for more essential ectivities and must be siven up. You will realize that this decision is in no way unfriendly to you, but is a matiter of my general policy, which has been forced on me by my excessive fatlyue and by the undesirable aspects of the publicity which i have recelved in late years. Any taste that I may have had to be a public fizure has been more then satiated by my recent experience, and I lons for nothing more than the possibility of continuins my cientific work without any further selfassumed responsibility.

Very sincerely yours,

```
Nilo 16, Apt. 2
Mexico, D.F. Mexico
November 24, 1951.
```

Dear Struik:
I have sent a contribution to Ambrose and have telegraphed him the right to use my name in your behalf. I am certain that you will win the trial. The whole situation hes disturbed me greatly, knowins as I do your integrity and responsibility. Meanwhile, if there is enything else you can call on me for, please do so.

I have refrained from writing to you up till now until I knew more of the state of aflairs, in as much as I have belleved that a letter written at randon misht destroy you more than help you. I hope for a quick disposition of your case, an that all is Goins as well $2 s$ it cen with you and yours,

> Sincerely your friend,

# AGRICULTURAL AND MECHANICAL COLLEGE OF TEXAS 

COLLEGE STATION, TEXAS
November 15, 1951

## Department of Industrial Engineering

Dr. Norbert Wiener
Professor of Mathematics
The Massachusetts Institute of Technology
Cambridge, Massachusetts
Dear Dr. Wiener:

We are now preparing the program for the Fifth Annual Management Engineering Conference, to be held on February 27 and 28, 1952. The theme of the conference is "Effective Utilization of Manpower", a subject of current interest and concern to industrialists of the Southwest.

The Management Engineering Conference is usually attended by over 100 executives and industrial managers of this area, and many outstanding men and women have participated in past programs.

Among the subjects which we wish to present is the potentialities of the "thinking machines" on the welfare of industry and the people in it. Your well known contributions to this field, recorded in your book, "Cybernetics", and in other works, eminently qualifies you to discuss this subject; and we invite your participation as a speaker on our program for the luncheon session on noon of February 28.

We invite you to speak on whatever phase of this subject seems to you to be most pertinent and appropriate for the executives and managerial personnel who will attend.

We will be pleased if you can find it possible to accept our invitation, and we believe that there is much interest in this subject and that a need exixts for further education along these lines. I am enclosing a sample program of the Conference of last year for your information.

May we hear from you at your earliest convenience as to your availability for this part of the program?

> Yours truly,

R. F. Bruckart<br>Conference Director

RIB: mm I
Enc.

## The Fourth Annual

## MANAGEMENT ENGINEERING CONFERENCE

## Executive Development

College Station, Texas
March 1-2, 1951


All Conference Sessions will be held in the Memorial Student Center. Hotel accommodations and recreational facilities are also available in this building for the convenience of the conference registrants.

> Sponsored by
> The Department of Management Engineering, A\&M College
> Dallas Chapter, Society for the Advancement of Management
> Houston Chapter, Society for the Advancement of Management
> Student Chapter, A\&M College, Society for the Advancement of Management


## program

## THURSDAY, MARCH I

9:30 a.m.-Memorial Student Center
Chairman: GORDON H. TURRENTINE
Vice President, South Texas National Bank, Houston, Texas
Address of Welcome
M. T. HARringTon, President. A. \& M. College of Texas

The Importance of the Executive in the Industrial Organization of Today
Modern problems of industry; the importance and the need for effective executive techniques.
L. C. MORROW, Consulting Editor, Factory Management and Maintenance, New York, New York

Scientific Selection of Potential Executives
Current techniques in selecting men of executive calibre; tests and the advantages secured through their use.
DR. WILLIAM C. FORD, Director, Psychological Service Institute, Houston, Texas

> 12:30 p.m.-Noon Lunch

$$
\begin{aligned}
& \text { 1:30 p.m.-Memorial Student Center } \\
& \text { Chairman: A. W. DeSHONG }
\end{aligned}
$$

Assistant to General Manager, Chance Vought Aircraft, Dallas, Texas
The McCormick Plan of Multiple Management
A planned program of executive development; the junior and senior boards; the results of the multiple management plan.
ADM. F. J. BELL, Director of Human Relations, McCormick and Co., Baltimore, Maryland

An Executive Training Program in Action
A modern approach to the training of executives; the executive
educational plan in action.
THOMAS W. MOORE, Training Director, Humble Oil and Re fining Co., Houston, Texas

6:30 p.m.-Banquet Session-Memorial Student Center Chairman: H. W. BARLOW
Dean, School of Engineering, A\&M College of Texas
The Role of the Executive in a Free Enterprise System
Economic conditions and political relationships and their effect on business.
J. L. McCAFFREY, President, International Harvester Co., Chicago Illinois

## FRIDAY, MARCH 2

9:00 a.m.-Memorial Student Center
Chairman: RODRIGO DE LLANO
Texas Harvest Hat Company, Laredo, Texas
Executive Development in the Small Plant
Problems faced and the executive's role in overcoming them effectively.
CHARLES OVERBECK, Plant Manager, Maxwell House Division General Foods Corporation, Houston, Texas

The Executive's Need for Relaxation
The physical effects of executive responsibilities; living pleasantly
in the twentieth century.
DR. TATE MILLER, Medical Arts Building, Dallas, Texas
12:00-Luncheon Session-Memorial Student Center
Chairman: R. F. BRUCKART
Conference Director, Management Engineering Department, A\&M College of Texas
1:15 p.m.-

Scientific Management and Executive Development
The importance of scientific management in the development of the
executive; the modern approach to the development of potential executives.
DR. LILLIAN M. GILbrETH, Management Consultant, Mont clair, New Jersey

## Panel Discussion

Questions to speakers on Executive Development.

## ADVISORY COMMITTEE

Lewis B. Blalock
Director of Industrial Development Texas Power and Light Company Dallas. Texas
E. P. Davidson

Plant Engineor
Armstrong Cork Company
Dallas, Texas
W. W. Finlay

Professor of Industrial Engineering
Southern Methodist University
Dallas, Texas

John Fontaine
Graybar Electric Company
Houston, Texas
H. A. Helms

Director of Material
Cameron Iron Works
Houston, Texas
G. N. Houston

Director of Personnel
and Labor Relations
Southern Acid and Sulphur Company
Houston, Texas

Russell L. Jolley
President
Southwest Steel Products Company
Houston, Texas

Martin Moser
Lack's Auto Supply Company
Houston, Texas
R. T. Palmer

Plant Manager
Armstrong Cork Company
Dallas, Texas

Harry E. Rogers
Vice President Manufacturing
Hughes Tool Company
Houston, Texas
G. W. Shawd

Supervisor of Training
The Champion Paper and Fibre Company
Houston, Texas
F. T. Towne
V. P. and Treasurer American Materials Handling Society Dallas, Texas

Richard E. White
Works Manager
Mission Manufacturing Company
Houston, Texas
A. R. Burgess, Head, Management Engineering Department A. \& M. College of Texas-Conference Chairman
R. F. Bruckart. Assistant Professor

Management Engineering Department
Conference. Director

# George Allen do Unwon Ltd <br> PUBLISHERS G EXPORTERS 

## From

Sir Stanley Unwin, ll.d.

40, Museum Street,<br>London, W.C.I

Dr. Norbert Wiener,
16th November, 1951 Milo 16, Apt. 2 Mexico D.F.

Dear Dr. Wiener,
Thank you for your letter of the lith. We will most gladly study your autobiographical book, THE BEITT TWIG, as soon as it reaches us. If it does not turn up within the next few days our MS. Department will telephone to Mr. Morley about it. We shall look forward to receiving at a later date the three letters of criticism to which you refer.

With renewed thanks for your friendly remembrance of me ,

> Believe me,
Yours sincerely,


# EYRE \& SPOTTISWOODE <br> (PUBLISHERS) LIMITED <br> I 5 BEDFORD STREET STRAND, LONDON, WC. 2 

Telephone temple bar 8514 (9 LINES)

Telegrams
EXALTEDLY LESQUARE LONDON

## 19th November, 1951.

```
Dr. Nombert Wiener,
Merico, D.F.,
Mexico.
Dear Dr. Wiener,
    Thaml you for youn letter of the Oth; your will
see from the enclosed carbon that I have sent the
```



```
Stanley Unwin.Good Iuck attend it.
Toumes ever,
```



Str Stanley Unwin,
Fuskin House,
10 Museum Street,
M. C.I.

My Dear Unwin,
I have been very distressed to haye to decline Morbers Wienerts autobiography, "The Bent Twic". It is a document which I stneerely feel to be of unusiual interest, but I have to decli.e it for the reason that I can't find sufficient enthustasm ali along the line, and if you cannot sell a book Whole-heartedly to your own shop, it is difficult to sell it to the world. I hope that we may have been wrong in not visualizing a. market sufficient to support the book. I admit that I have an unusual interest in it because I have a personal knowledge of the author, and an affection for him, and I either know, or know about, most of tho people and placos that he mentions. I also have a rathor special intorest, parhaps, in young people of uneven development; and therefore this document of a child prodisy from the inside would have made me read it very carefully even if hadn't know the author. It is not only interesting, but in Diaces it is an oxtremoly moving document. In expressing to Wiener my disappointmont at our docision; I askod if ho would Wish me to send it to anyone clse, and he tells me that you had boon in touch with him, and asked me to send the manuscrint to you. I b lieve he is writing of has written to you separately.

Fof your information, although the shoets we bought of "The Ilman Use of Iluman Beings" were purchased at too hich a price, Which therefore forced our nublished price up to 18s., which at the time of publication was far too high for such a short boole, we shall in time sell out our edition; and though it has not reached an enormous geneiral public, it has won a solid reputation, particularly in academic circles.

I hope you will take on "The Bent Twis" and if you prove our decision to have been wrong, I will applaud most heartily; more than that, Wil1 give you namos and addresses of various poople whin would find the book of snocial. interest.

> Yours ever,

81 5? Nowy se. Toronid 5 rov $18 / \mathrm{s} 1$ pear Professor wioner

After a session last night with the Lconomucs and Sociology frek on the prechanveal pride I'm wondering how it will struke joue They had of report a deqree of coin miunveation of exactly zero. Disconiinuty as a lechmique of explauation dotsin requster with them. Lven the sporins refersuce to conceppual explanation as still shot in film, and nuetiplecety of shots as pernitimi, an imaqe of The sommumty, in action, neann nothung of thens. It is the seeming iqnoracne of all contenmorary art and iqriorawee of Their ousn me Thods Hhat makes the di/fuculties.

ErFn so Sprious an idex as using aols as windours rather than torgets is hard for them. That the ad men. have a mider rawaye 7 soccal data avaclable mion the soccologust dots n't plecose Them to reflect on.

Pe-wrening, I wried now swituh the sentike tirphoss to commumbeatcon. Mashace MeLwhon.

Professor Norbert Wiener Nilo 16 , Apt . 2 Mexico, D.F., Mexico

## Dear Sir :

I would like to thank you for your letter dated October 29, in which you expressed your willingness to speak on "The Relation between Pure and Applied Mathematics" at the International Student Center in Cambridge. The other members of the program committee, too, are delighted with your offer, and we wonder whether Sunday evening, March 30., would be convenient to you. I would appreciate it very much if you would send me a post card confirming this date or suggesting another in April.

If March 30. should have your approval, I would try to contact you again toward the end of that month, by which time- I presume- you will be back in Cambridge. We could then talk about details, such as transportation to and from the Center.

## Very sincerely yours <br> Hemet Hoctosher



```
N110 15, Apt.2
Mexico, D. . Ex100
November 21, 1951
```

Mr. R.F. Bruckart
Coference Director
Asnicultural and Mochanical College of Texas
College Station, Texas
U.S.A.

Dear Nir. Bruckart:
I thank you for your kind letter inviting me to talk at the Fifth Annual Management Engineering Conference to be held on Pobruary 27 and 28, 1952. Unfontunately, I hove regretfully come to the comclusion that the time has come or me to quit the locture platform. I have had my say about industrial managenent for example, and the process of saying the same thin to another audlence mowely adds to my alroady srosit fatisue vithout contributine to that new research work without which any statement of mine is repetitious and empty. I have therefore made it a policy to aceept no lecture encarements whatever and to devote mypelf to the future development of the netural consecuences of my ideas. I hope you will underctand my situation.

Professor Julian D. Corrington
Depertment of :Zoology
The Thiversity of M1ami
Coral Gables (University Branch)
Florida, U.S.A.
Dear Professor Corrinstion:
When I accepted your bequest for a lecture sometime this spring,. I was in Europe engaged in a very severe prosram of lecturing and research; but although I was extremely tired, I had some hope that the summer vacation and the easy schedule of wy work in Mexico might relieve me. Now I find that I am still so tired that any attempt to lecture produces real distress in me. Moreover, I have found that the repetition of a lecture whose content I heve repeatediy used before, is something that has become boresome to me and interferes with my proper work of developoine new ideas.

Thus I muat regretfully offer to beg off the invitation you have given me while there is yet time to find a substitute. I regret the inconvenience I am causing you, but hope that you will understand my position.

$$
\begin{aligned}
& \text { Nilo 16, Apt. } 2 \\
& \text { Mexico, } \text { Mexico } \\
& \text { November } 21,1951
\end{aligned}
$$

Cher Dr. Monnier:
vur 10 beteau, pepdant mon voyage de Gênes à vew York, le mal de tete a disperu peu a peu. Le docteur 4 . Chevalier a Thonon, suivant les directions de son fils à Paris, m'a traite par injections intraveneusgs hypertoniques pour reduire un exces de tencion. J'pi suivi a ce regime pour deux semaines a la fin de lesovelles j'etais Gueri. Ici à Nexique je m'occupe avec M. Rosenblueth dans l'etude des phénomènes electriques des flbres nerveuses. . Rosenblyeth a pu isolor le phenomene active du membrane des fibres des phenomène passif's produit par une stimulation plectricue. La nature des phenombes actifs est tres loin des lineaires et parait as contenir plusieurs'elements des durees ties differentes.

Je ?occupe sussi gvec les concecuences fondamentales de la cybernetique dans la physicue comme un certain M. Rothstein a de $\dot{d a}$ eorft, I'experience n'est qu'une veriete des communications. II me parait qu'en introdulsant telle consideration on peut unir la theorie des curnte svec la theorie de la relativite et la theorie de l'ú́ivers croissant de . Ie chanoine Lemaitre. Ici je vais joindre mes efforts avec ceux de . Nanuel Sandoval Vallarta, qui croit qu'il peut applinuer les fiemes 10ees a is theorie dop structures nuejealres.

- Je viens d'achever le livre sutobiográphiquesdont je vous ai montrele maruscript imparfait. Jusqu'au present j'si eultres peu de sticces Chez les editeurs, qui m'ecrivent des lettres tres polies et tres arresbles, mais fui me disent toujours"non". Il leur parait oue is conaltion du marche des livres est tres peu favorables aux $11 v m e s$ autobiographiques d'un demi-inconnu dont la reputation est Iimitee au cercle scientifique.

Il est bఉen possible que 1 dyour vous recevrez, cette lettre ms f1lle cadette, Pegey, sera a Gneve pour queloues jours, le 26 et le 27 -de novembre, a I'hotel Bristol. 'J'gl conseille a elle de vous visiter. Si elle le fait, je serals tres reconnaissant de savoir I'impression qu'elle fait'sur vous. Slle est saige et intelligente mais'au moment elle ast tres confuse a savoir ou'elle ferait comme carriere.

Nous nous souvenons Deaucoup de fpis de votre bonte et celle de Mme. Monnier pour nous a Geneve. Avec les mellleurs souhaits pour vous et Madame, nous somes, bien a vous,

```
N110 16, Apt. 2
Mexico, D.F. Mexico
November 21, 1951
```

Mr. Hane Re1chenbach
7, Banf.f House
Gionlooh Road
London $\mathbb{N} . W .3$
Ens land
Dear Wir. Relchenbach:
I am very thoroukhly loaded up with research work present and planned. I therefore do not find myeelf in a position to accept outside manuscripts for inspection:
Regretfully,

> N110 16, Apt. 2 Mexico, D. 1 Mexico November 21, 1951

```
Mr. Raphael SelJas
318%. Forest Street
Ype1lanti, Michigen
U.S.A.
```

Dear Mr. Seijas:
I' do not happen to be in the possession of a bibliography of eybernetics. The subject is very new and is rapidly developping and any bibliography would be only of temporary velue. Noreover, a great deal of the material is locked up in the memoirs of government departments to which I do not have access. There are, of course, my two books: "cybernetics" and "The Human Use of Human Deinse".
Sincerely Yours,


Professor Dr. Belth. ven der Pol.
22 Chemin Krieg
Geneve
Le Suisce
Dear van der Pol:
My wife and I àre nicely settled in an epartment in a

+ pleasant district in Mexico City. We have become practicnily
Ho as much at home in Spanish ac we are in French. Ny vork
O with Arturo Rosenblueth this yeer concerns the rotive electrical aspects of the nerve membrane bounding the nerve piber:
${ }_{\infty}^{\infty}$ thege effects are highly non-linear and complex, and we have
F been able to distinguish amone them three principal parts, of Which one is the exponential of a aimple linear effect, while the other two radically modify the level of its effects. It does not seem bey and possib111ty that these effects are alone sufficient to account for the transmission of the nerve impulse. The constant velocity end amplitude of the nerve impulse are closely sasociated with the non-11near nature of its dynanics. A linear system can vibrate at any level, but the level at which a non-linear system vilrates is generally determinate.

I am also working on a new basis for the union of relati-
\% vity, quantum mechanics, optics and I hope the theory of the expandins univerge. The chief thing to remember is that the quantity of physios involves the obeerver in a much more in-
$\stackrel{\sim}{\sim}$ trinsic way than even relativity and quantum theory have recoonized. Thus the classical physics is not an account of a real world, but one of several considerations of its account in which several dimensions of a complete account of the world are ignored. The relativity of the worldhas four or five dimensionstare subject to a quadratic metric of such a character, that nearby particles of dimensions in almost the same directions with remote particles of nearly independant directions.

It is nossible by this means to account for the red shift. In addition the contraction from a large number of dimensions gives a vercion of ravitational relativity, which seems to me far more reaconable then Einstein's. The whole theory is closely related to my, cybernetic work and seems o me capable of an extension to nuclear physics.

I am still tired but have lost weisht and am in better physical condition, and have shaken off that terrible hesdache which oppressed me during my stay at Thonon les Bains.

I am still much distressed by the uncertainty of the present sooial and political world situation, nationally and internationally. It may be that my daumhter pegey has looked you up at Genevs or is on the point of lookins you up. She is stayinz at the Hotel Bristol in Geneve on $\mathbb{N o v}, 26$ and 27. She is, an inteliltent and good child and finds the present age a hard one for younseters to grow up in.

Ny wife joins me in sending our best wishes to Mrs. van der Pol and yourself.

Sincorely yours,









thon काty?



















. Botavaic voetoin our nolameitws



(4svo)

# N110 16. Apt. 2 <br> Mexico, D. . Mexico <br> November 21, 1951 

Dr. Grey Walter
Burden Neurological Institute
Stoke Lene, stapleton
Bristol, England
Dear Walter:
Many thanks for your letter and for your understanding courtesy to Fegsy. I am working with Rosenblueth on the electrical phenomena in nerves. Thece reprerent a yery compliceted mixture of non-inear phenomena with different time constants, which are besininins to disecet out, starting with the phese of them. After some years of work in this field I asree with Einstein that "der Herrgott ist raffiniert, aber boshaft ist or nicht."

I am also working on the physical implications of cybernetics. Gabor and Rothstein have pointed out that the theory of the theory belons together with the theory of the information. They have also pointed out that an unexpectedly large number of physical quantities do not express a state. of the universe alone, but a state of the information of the observer concerning the state of the universe. Starting from this point of view I am atartine a podical revision of the basis of modern physios, in which there is a niche for relativity, both apacial and Eravitational; for quantum mechanics; for optics; and for the theory of the red shift. My old friend, Manuel Sandoval Vallarta believes that he can put nuclear phenomena into the same frame. We are going to do a note soon which we shall send to the editors of Nature.
"y health is better, but I am still very tired. I am also very much disturbed bynthe way in which cybernetics has been largely taken over by workers in the field of controlled missiles. When I get back to the States, I shall tave to reconsider radically what pields. I sall preempt for myself for further research and what fields I shall akandon.

With best wishes from family to family, I remain,

> very sincerely yours,

> Nilo 16, Apt. 2 Mexico, D. Mexico November 21,1951

```
Profescor EarlW. Wiley
Department of Speech
The Ohio State Univeraity
Columbus, Oh1o
```


## Dear Professor Wiley:

I ant afraid that I have given up. definitively the prectice of public lecturing and of perticipation in public meetings. You will underetand that I cannot forego any part of my summer vacation in the future, if I wish to be in condition to keep up my true work of scientific resenrch.

Sincerely yours.

## Professor Norbert Wiener

Mathematician
M.I.T - Boston - Mass.

Dear Professor,
The day your boekik was released at our local Public Library, I took it out, and home, and studied it from 9 pm till 230 am . I'm referring to " Human Use of Human Beings ".

They have fixed the handsome " overall" on to the book, semi-permanently, for protection. I read the back page of the coverall first. I got a great bang out of the concluding sentence, re your education. If you will "pardin the axprashin" I said, aloud too ; "Atta Boy - Doc: "

## oTe:

" I got my classical education from my father
GOT FOR MYSELF. "
This sort of language - no false modesty - or humbug - appeals to folk of the pioneer " type, like Texans, Alaskans, early Californians, Australians. While the USA has always been my self-chosen " spiritual home " - I myself happen to be a FOURIH generation Australian.

Since you have a sort of universal outlook - and a powerful influence - semantically and since you mentioned it in one of your chapters; and since it could easily be the thing that brings both your own and my earthly usefulness to an end (we SHOUD live to be 130 to 140 - and I KNOW of people who do, and who do NOT seem to suffer death through this cause - but just wither up like a dying leaf) I would much appreciate your turning your attention - as a sideline - to what I call "Background for Cancer ".

Thanks to Dr Fendell A Price of your city, and other RBAL pioneer investigators, we know quite a bit about BACKGROUND for TOOTH DECAY ${ }^{+}$contraction of the sphenoid and ethmoid and associated bones - developing the " English Rat-face ere. Please read Dr Price's accounts of his explorations among un-vitiated, part-vitiated and thorolywell vitiated savage peoples. What we commercial whites have done to these fine peoples " breaks my heart "! It almost makes me ANTI-Christian. Tho I descaed from Covenanters and SKAWTCH Presbyterians.

I like the savages: Apart from being vitiated by their ancestral religions; they are so POLITE, and they are so CLEAN. Among our Indians up here far Northwest, a great deal more was blamed on GONORRHOEA than it deserved. Perhaps too on Syphilis. This of course, this blame - instigated by the reps of the Catholic Church. Uauady their representatives GET THERE FIRST. But not always.

I don't care how" tough " you are, mentally, I can take you to a Catholic Indian graveyard not fifty miles from our Central post office, that would break your heart. Just let you read the inscriptions on such as have inscriptions. The size of the grave-mounds tellb the rest of the stopy. They start to ROT, with TB; almost as soon as they get off the mother's breast. This is possibly the world's richest non-tropical country.

They start to rot because - putside of the salmon they catch - and sometimes not much of that - they have been taught to try to live on deprived " foods ". Their

By virtue of the publications of the late Korzybsky, and my personal friend Wendall B Johnspn, U of Iowa; ( People in Quandaries), I have long since developed beyond the " either THIS ot THAT " phase of so-called reasoning.

In conclusion I may state that at one time, after WWI, I acted as personal secretary and instrument-technician to a former Harvard and Vienna surgeon who specialised in treating " hфpeless " cancer cases. Busy and a typical extrovert, I had to do all his literary reseamch for him. Then boil it down. One of these sure-fingered " lightning" quick surgeons, he practcally threw surgery up for reasons of conscience. He found he had to re-operate on so many cases he formerly had "cured " by radical surgical means; gastro-enterostomy, and so on.

I may state that I am certain there is a residue of useful lines of thought remaining from the work of the late discredited Dr Abrams (Electronic Reactions of Abrams) and the still-living discredited Dr Koch, of Michigan. Dr Koch had a medico-philosophical" explanation " for modern forms of cancer - nature attempting to build and
Xutilise an adtentitious "detoxicating "organ. Procedure - neutralise the body toxins - bio-chemically. Then have the patient digest the tumor through autolysis -protein-starvation diet. Then gradually return to a normal non-irritant proteincontaining regime. While I was with this local physician and surgeon I saw 11 cases of these given-up-by-hospitals-and-surgeons cases treated by him. Two died. About seven seemed to return to perfect health, with no $X$-rayable remains of the cancers left. The other two - both neurotics - were afterwards still ailing with something or another. Youngest patient was a married woman of about 32. I do not believe she had any carcinoma, to begin with.

I have a letter from the eminent past-80 Pathologist-emeritus of University of Washingthn, St Louis; written by his wife, since he was too ill to write me, in which he states - "You ideas have furnished me with a new angle of approach to the question of the etiology of cancer. I only wish I had the strength with which to pursue additional research along the lines suggested by you."

This gentleman was written-up in TIME Magazine, some months ago as "the greatest living authority on cancer research ". I must ask you to forgive me for not taking time to look up the letter in my files, since I am not positive of his hame. But I feel sure you read TIME - if only for the scientific monthly reports.

I feel that, even tho you may have no time to deal with side-issues to mathematics and cybernetics, you may be in a position to "irk " some other research-worker into doing what the emedent emeritus professor of Washington University of St Louis states he wishes he could do.
My card identifies me. Paraphrasing your book-cover I may state that "My Father gifted with a sense of law and equity, and my first schoolmaster, taight me to THINK along logical lines; the rest of my education - utilising the facilities of one Technical College and Five of the great English-speaking Universities - I GOT FOR MYSELF."

Again thanking you for the privilege of becoming acquainted with your progressive humanitarian ideas per H U of H B,


RESISTANCE against what I call the negative aspect of natural law - against aging and deterioration and death and disdntegration, is gradually lowered to where they might die from the scratch of a pin. Let me give you an instance of an Indian girl I KNON of, and knew personally when she was aged about 12. She bumped her knee. Last time I saw her she had a USEIESS tuberculous leg. Like; last I heard, eleven olter's out of a family of thirteen, brought up on a local Indian reserve and in the Catholic " faith "; she is now dead.

Now - it seems to me that when living forms crawled out of the sea - those that survived to our day developed what I call" adulthood ". They developed a RESISTANCE against GRONTH. But this resistance did not DESTROY the power of growth. Alexis Carrol and his assistants proved THAT point. The chicken heart!

So here we have this GRONTH power, lying in ambush, as it were, until such time as this biologically relatively NEW power-of resistance is reduced below a certain level. of course lateral growth does not cease with human " adulthood ". There is a certain type of athlete who, like the muscular bull, and the male lion; grow laterally with the years that; even in the absence of ABNOPMAL growth of tissue, such as tumors, either of the bengen, socalled, or the septic variety; actually they " choke themselves to death ": far in advance of their normal biologically " allotted " span.

It is all very well for the medical apologists to point out that among our forbears many MAY have died of undisclosed cancer. I want to say that in my opinion; that of a functional anatomist, as well as a " specialist on the correction of non-surgical deformity ", that ever since surgeons got permission from the " church " to open people up, either before or after death - tumors and cancers are very difficult to cohceal.

A glance through Dr Weston Price's epoch-making book will acguaint you with what I am defiving at. I may say that IF the reinforcement of some hitherto less powerful form of growth-stimulating cosmic ray IS a fact: IF we tend to grow more easily NOW than say a few hundred years ago - so much greater the necessity for our being fed in a way that will BUILD UP our resistance against post-adulthood growth.

There is another angle, of course; that of STIMULATION of the latent growth power, through " irritation " - either mechanical, or chemical, or bio-chemical.

Confidentially; there may be more than a POLITICAL or ECONOMIC resentment against Coca-Cola amongst the inhabitants of the Soviet-controlled peoples, or communistically influenced populations, than appears on the suriace. Also confidentially - for THIRTY years that drink has been on my proswribed list for all my former health students and wouldbe athletes. NOW, even MEDICAL MEN out here are banning it among certain of their patients.

I know much of the back-ground of Coaa Cola. In 1911 I was one of "Young Candler's " favorite Thrkish Bath rubbers. He told me the whole story. The history of the NATURAL Cola extract drink; its banning under the Pure Food's act; how his father induced old what's-his-name to build up a LEGAL synthetic habit-forming drink, and so on. Not that we thought $T H E N$ there was anything likely to be harmful in the synthetic imitation.

Trained to THINK, I never have banned aLL the " bottled non-intoxicating beverages ". Some may be quite harmless. Seven-Up for instance, or "ORANGE CRUSH" and so on.

23 Nrisember 1951
EP Division
U. S. S. Pumice ton cV,

C/ FPO
Sem 7 rancico,
California
gentlemen:
O write to yens ins talute after hawing been informed that yon are in effect, a centre of Cybernetics usiarch. St has been my espresince that there is no sense of information encerning new developments in the stated scrince.

Are there available, in enghis any tracts on monographs of the newer steps in research? I am a longan, that is to the extent of amy great serintrific training, however The field is of guat interest to me and I plow to juograme my enures' at the university to ail me in this virgin field.

Perhope, if there is any available literature yum ended inform me of such. I remain Respetchle 2. 13 iggentalt

# INTERNATIONAL STUDENT CENTER 

33 GARDEN STREET
CAMBRIDGE 38, MASSACHUSETTS
UNIVERSITY 4-1600

November 23, 1951

Dear Mr. and Mrs. Wiener,
The International Student Association of Greater Boston sends its hearty thanks to you for your welcome contribution toward the current expenses of the Center at 33 Garden Street, Cambridge.

With your help we are making an attractive American Center for the hundreds of foreign students in the entire Boston area who here find hospitality and friendship. This helps them to take home to their many countries a better know ledge of our American way of life.


## UNIVERSITY OF WASHINGTON

DEPARTMENT OF ENGLISH
SEATTLE 5

# George Allen Er Unwin Ltd <br> PUBLISHERS \& EXPORTERS 

## From

Sir Stanley Unwin, lld.

40, Museum Street,
London, W.C.I
F.V.Morley, Esq.; 22nd ITovember, 1951
Messes. Byre \& Spottiswoode Ltd.
15 Bedford Street,
WC. 2 .

Dear Morley,
How very kind of you to write me so fully about llorbert Wiener's autobiography, THE BMIT TWIG. It would have been studied with care in any case because I had such an interesting talk with the man when he called here, but I shall study the manuscript with even more interest in the light of your letter.

## Yours sincerely,



# EYRE \& SPOTTISWOODE 

(PUBLISHERS) LIMITED

Telephone
temple bar 8514
(9 Lines)

If BEDFORD STREET
STRAND, LONDON, W.C. 2

Telegrams
exalted ny lesquare LONDON

26th November, 1951.

```
Dr. Norbert Wiener,
Nilo 16, Apt. 2,
Mexico D.F.,
Mexico.
```


## Dear Wiener,

You might like to see Stanley Unwin's acknowledgement, which I enclose. I hope he can take on THE BENT TWIG. As I told You before, I was personally and genuinely interested, and found it a moving book. Max Schuster of Simon \& Schuster, was in my office last week and I talked to him at length about it, for Max is a highly intelligent and often a very perceptive fellow. He was at once interested on behalf of Simon \& Schuster, and he hopes that you may give them a chance to publish it in America. He has already written to his partner, Henry Simon, to say that he is hoping you will send it to them, and that if you do Henry is to hold it until Max himself returns from his present trip a a matter of a few more weeks. So if you haven't done anything else with it, I do hope you will send it to Simon \& Schuster, at 1230 Sixth Avenue, Rockefeller Center, New York 20, perhaps with a covering note to Henry Simon, saying that it comes as a result of conversation between Max Schuster and me.

> Yours ever,

Enc.


# The Technology Press 

MASSACHUSETTS INSTITUTE OFTECHNOLOGY
CAMBRIDGE 39, MASSACHUSETTS

November 28, 1951

Dr. Norbert Wiener<br>Nilo 16, Apt. 2<br>Mexico, D. F., Mexico

Dear Norbert:
As you may surmise, the circumambient chaos has prevented an early reply to your letter of November 8. On my return from New York a copy of Mr . Brooks's letter of October 29 to you awaited me at the office. I recognize that his letter and that from Eyre and Spottiswoode must have brought you some disappointment. In your letter of November 8 you ask a frank opinion from me which may, I fear, augment that disappointment. As I wrote you earlier, I do not believe that The Bent Twig falls within the scope of The Technology Press. You know what our publishing program was in the beginning and has become, and I believe you will agree with my feeling that a very personal book such as The Bent Twig would find itself strangely out of place in our list.

Whether you should go on searching for a publisher, should postpone the publication, or should abandon the book, is a rugged question. The literary quality of the book is pleasing, in my judgment. I do find some looseness of organization resulting principally from a need of transitions and I do find a lack of proportion in the treatment of some individual events or topics. I have rather a feeling that if a rigorous effort were made to bring the discussion into consistent scale the book would be substantially shorter. The probable reaction of the people reading the book is a very difficult matter for speculation. People who have had the pleasure and the privilege of your friendship for as many years as I have will find you in the book on every page - the "you" they know, enjoy, and admire. These people will understand and sympathize with the reasons and reasoning which led you to undertake to write the book. People in the other category - and they are far more numerous - will not, I believe, understand the book or why it was written. They will tend to make a superficial snap judgment about it, based on their own ignorance.

These considerations bring me to another point. You are now in the midflight of a brilliant life. I think it a fair question whether the publication of The Bent Twig now will contribute to furthering your life work. Indeed, I question whether the publication of it at a later date would do so. Hence, exercising the good offices of friendship and accepting your desire for my candid opinion at full value, I should counsel you not to abandon this manuscript but to hold it for the time possibly ten or fifteen years from now when you may wish to write a reminiscent volume covering the full span. To that volume this manuscript would have much to contribute.

I shall turn over the copy which I have kept here to $D_{r}$. Deutsch at the best opportunity. I look forward with much pleasure to the opportunity which we shall have in a couple of months to talk face to face about The Bent Twig, this letter, and other matters.

With all good wishes,
Very truly yours,
Frus
F. G. Fassett, Jr. Director

26 November 1951
Box No. 1
APO 541, \%PM NYC

Dear Professor Wiener,
Your book, "The Human Use of
Human Beings', I have read with much pleasure and reflection. For me, it represents a new trail-blasing in modern technological philosophy in addition to being an enlightening book on the 'science of govemors'. A recent hotograph of you in Vogue magazine, together. with the information that you write detective stories bador en pseudonym, W. Norbert, also appeals to me as a professional cryptanalyst and intelligence worker, and I am convinced that a friendly correspandence between us could be just the right blend of business and pleasure to make it interesting. At heart, I am also a mathematician, but not in the sense that you are. My university math major has been mongrelized by over doses of false addition, false subtraction, finite differences, theory of probabilities, and magic squares all of which come up in abnormal amounts in my work. At present, I am working on self-generating number series, and their complementary nullifying series, which entices me to consider the title, iseudo-simple mappings of long periodic self generating additive ciphers.'

But to get back to your book, I was sorry not see that there was no mention of the modern giants in the communication field with a little specific information on the branches of the field where each was most active. For example, Oliver . Buckley, c. A. Shannon, Hendrik Bode of the Bell Telephone Labs, and their role with you in the Markoff processes. Also Vannevar Bush and Francis J. Murray and other fore runners in the field.

Your dedication has a close meaning for me, as one of my late collaborators, Dr. Leo seifert, was also a slavist and knew your father well. He wrote the book, 'Die Revolutionäre, Von Bogamil uber Hus zu Lenin', and was one of the most competent cryptanalysts in Europe. I can also appreciate your comment, 'closest mentor and dearest antagonist' as I too am fortunate enough to have such a mentor, antagon-
ist, Harvard Professor and father.
Your title is indeed well chosen and implies quite rightly that the whole field of human knowledge must be reweighed and reintegrated. For this vast job, modern machines will have to be utilized. It has often been my question through out your book, if the concept of condensation as illustrated when one transforms a number in the decimal system to one in the 25 th system, is not used in modern machines. It would appear to me that depending upon the capacity of the electronic tube, one could condense a complete typewritten page to one electronic symbol. If this is true, would it be conceivably possible to 'write in' in a machine complex, all of Widener Library. There exists in Germany, a man who claims that he can condense arithmetically clear text messages to one third their normal length, but I fear that he is using false condensation which would have little value in machine work.

The patterns you mention on page three, are meant in the topological sense I presume. I suggest in the next book that you include a few paragraphs on 'order vs time', on bounded and unbounded domains and a Iittle more on your concept of patterns. This suggestion is meant actually to inveigle you into the more philosophical side. For example, on page seven, the first sentence:

Therefore, whatever definition of information and its measure we shall introduce must be something which grows when the apriori probability of a pattern or time series diminishes.' This, 'something' which you wish to introduce involves in some way the transcendental concept of Kantian philosophy. I would be most anxious to know how you would identify and interpret tois most difficult consideration.

It is odd how related fields have parallels, for example, your mention that a haphazard sequence of symbols can convey no information defines precisely the hobgoblin of present day cryptanalysts with the one-time-pad additives, where a haphazard sequence of additives are added to the simple-substituted cipher text. Even the consideration of uniformity of haphazardness doestoffer much assistance.

On page nine, the first full paragraph, it would seem to me that you have omitted the phrase between man and man, meaning of course the interpretation and development of these messages between such men as you which should play the most important of the increasing role. This role between man and man involves the intrinsic mechanics of a new field of ordered knowledge. The rest of page nine is the machine ontoIogical argument with page 11 giving the machine phylogenetic argument.

Actually, I have questions or comments on almost every page of your book, but I do not feel that I may take the liberty and your time to consider them. If you do publish another book in the future please especially on cybernetics, place me on your positive purchaser list.

In conclusion, I would like to ask what you consider your best detective story which is available on the market. Professor Wiener please do find some time to reply.

# Professor Norbert Wiener Apartamentos continental 49 calle Humboldt Mexico, D.F. Mexico 

Dear Professor Wiener:
I think I fave sent before the manuscript of the enclosed paper, but as it was adressed to the M.I.T. from which you were absent, I shall send the printed one which has recently appeared in the Journal of the Meteorological Society of Japan.

## Sincerely Yours



Katsumi Imahori
Professor of Physics

# CARLTON KENDALL <br> 141ロ JACKSGN STREET <br> OAKLAND 12 , CALIFORNIA 

## 27 November 1951

Dr. Norbert Wiener, Massachusetts Institute of Technology, Cambridge 39, Massachusetts.

Dear Dr. Wiener:
valuable work in developing Cybernetics which opens the way for much needed researches.

Second, to inquire if, in the Cybernetics group, there is anyone familiar with the Kundalini Theory who I could contact, for checking data in connection with my genius researches. After 28 yrs. I have just found some very interesting material Which seems most pertinent to an understanding of the origin and functioning of genius, and am anxious to check it with someone who understands the Kundalini Theory and is well grounded in science, especially the newer electro-physics and electro-nouro-physiology. Awaiting your reply, I am

# HOUGHTON MIFFLIN COMPANY <br> 2 PARK STREET • BOSTON 7 <br> TELEPHONE: CAPITOL $7-1050$ 

November 28, 1951

```
Dr. Norbert Wiener
Nilo 16, Apt. 2
Mexico, D.F.
Mexico
Dear Dr. Wiener:
```

Certainly we did not find your manuscript "too exhibitionistic." We did feel that there wes a great deal of factual information in it of the outer events rather than the inner events of your life - which made it a book for a more special audience than "The Fuman Use of Fuman Beings." This is not a question of length or arrangement, but of the general character of the book. Certainly it contains publishable material, particularly in passages as may satisfy any reader's curiosity about the infant progidy.

Since there is so much variation in editorial judgments, I should hate to make any dogmatic statement about the eventual publishability of the book.

Best wishes.
Sincerely yours,

Paul Brooks
PB:kld

# THE UNIVERSITY OF MIAMI <br> CORAL GABLES (UNIVERSITY BRANCH), FLORIDA 

```
November 28, 1951
```

```
Dr. Norbert Wiener
Nilo 16, Apt. 2
Mexico, D.F.
Mexico
Dear Dr. Wiener:
```

Needless to say, your letter of November 2lst was a grievous disappointment. However, I certainly can understand your point of view and sympathize with you in the way you feel. Fortunately, there is probably still tine for me to secure a substitute speaker.

I am hoping that you will recover your health and good spirits entirely and that another year you will reconsider and make a definite engagenent with us; I should very much like to have you appear hore as our Forbes Hawkes speaker. Later, when you have less to contend with and if this suggestion appeals to you, I suggest you write me and that we make a definite comitment long in advance, if that is possible for you, so that I can be sure of securing the auditorium.

> With best wishes,

Sincerely yours,

JDC/g


## SCHOOL OF COSMIC PHYSICS

SENIOR PROF. L. W. POLLAK. PH.D.. M.R.I.A. DIRECTOR.
5. MERRION SQUARE

DUBLIN
28 November 1951

Professor Norbert Wiener
Mass. Institute of Technology
77 Massachusetts Avenue
Cambridge 39.

Dear Professor Wiener,
Please allow me to ask you a question with regard to the denotation in your book "Extrapolation, Interpolation and smoothing of Stationary Time Series".

First of all the definition of the correlation coefficient on page 4 formula ( 0.421 ), are the $x_{i}, y_{i}$ numbers or as usual differences from their averages?

Further, please, what does the bar over $\bar{x}_{k}$ in formula ( 0.4215 ) on page 5 and also in subsequent formulae on the same page denote?

Please excuse me troubling you with these questions and indeed there may be somewhere later in the book an explanation of this denotation which I have overlooked, but I do not like to continue before I have understood the denotations.

With many thanks in advance
Very sincerely yours

$$
z_{1} \sigma_{i} \text { Polecat }
$$

In reply please address-
SEN iO: PROF, L. W. POLLAK,
Director school of Cosmic Physics, 5 Merton Square, Dublin

Gower Street, London, W.C.I.

28th November, 1951.

Dear Dr. Wiener,
I am sending you separately a copy of my Reith lectures. I am afraid you will find them somewhat ingenuous. They are, of course, for a very wide audience. You will see how much I owe to your thinking in these matters and as we develop our research in this department we find our ideas, even about what is conventionally called 'the anatomy of the cortex', to depend very much on information theory. We are starting up gradually with an ambitious programmed for detailed study of cortical populations, using the counting techniques that we hope will be made possible by our flying spot microscope. I think you would be interested by the team of engineers, physiologists and anatomists who are gradually losing their identity in this project.

I am coming over to the States early in Merch for a Conference at the Macy Foundation and I should very much like a ohance for some discussion with yourself and others on such matters. I shall be in the eastern states from about llaroh 2nd-12th. I wonder whether there is any possibility of arranging some kind of a disoussion during that time, either in New York or elsewhere. I do not know whether Frank Schnitt is interested. He and I are old friends on the peripheral nerve system.

Dr. Norbert Wiener,
With best wishes,
Yours sincerely,

53 Cedar Road,
Belmont,
liassachusetts,
U.S.A.
$\leftrightarrow$ First fold here $\longrightarrow$

- To open cut here


## Sender's name and address:-

> Professon J.Z. Young,
> Unitersity College, Iondon, U.C.I.

Nilo 16. Apt. 2 Mexico, D.F. Mexico November 28, 1951

Mr. Paul Brooks
Houghton Mifflin Company
2 Park Street
Boston 7, Mass.
Dear Mr. Brooks:
Mrs. Palencia, a well known Spanish writer and translator, now residine in Mexico, has expressed an interest in translatine into Spanish my book, "The Human Use of Human Beings, As you know, Spanish books from any one of the Spanish-speaking countries circulate and sell freely in the others. The three countries which are most important in this regard are Spain, Mexico, and the Argentine. Both Spain and Argentine are intellectually under a cloud at present with the dictatorships which prevail there, so that I should not be able to publish freely in those countries, nor would I be content to father a book, which would appear under the restrictions now prevalent in those countries.

As I am for a couple months more in Mexico, and as I am in touch with the situation here, I recuest that you let me take the initiative in finding a translator in lieu of leavine the matter to an asent. I naturally expect that your rights in the book will be exactly the same as if an agent were doing your work.

Mrs. Palencia is half Spanish and half Scottish, and one of the most brilliant women whose career was identified with Loysilist Spain. She is particularly known as a translator of English books, and has made that her career here in Nexico. Her politics are not commulst, and I have talked over with the United States cultural attache and his wife the political expediency of having her translate my book. They know her well and find her an acceptable translator. She knows the local book market very well, andwe get the if go-ahead signal from you, we are prepared to look into the matter of finding a publisher, whose wares will sell equally well in all Spanish-speaking countries.

Please let me know your decision at your earliest convenience.

# JOIN WHITEY \& SONS, INC. 

```
W.O.WILEY,
E.P.HAMILTON
PRESIDENT
E.A.SMITH,
E.A.SMITH,
R.M.TRIEST,
MARICE-PRESIDENT
MARTIN MATHESON,
W, B WICE-PRESIDENT
W.B.WILEY.
    VICE-PRESIDENT & SECRETARY
```

PUBLISHERS OF BOOKS<br>440 FOURTH AVENUE<br>NEW YORK IV, N.Y.

THEODORE COBURN. ASSISTANT VICE-PRESIDENT
J. S. SNYDER,

ASSISTANT VICE-PRESIDENT
J.S. BARNES.

ASSISTANT VICE-PRESIDENT
TELEPHONE
MURRAY HILL $9-7630$

November 30, 1951

Dr. Norbert Wiener
Milo 16, Apt. 2
Mexico, D. F. MEXICO
Dear Dr. Wiener:
I am delighted to have the chance of reading your autobiography. Agreeable to your instructions, aftering reading it I will forward the manuscript to Mr. Fassett of the Technology Press.

I will promise to give you an unbiased estimate of the manuscript as I see it.

With kind regards to you and Mrs. Wiener,

Very sincerely yours,


M: id
Martin Matheson

