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Papers, September 1881

W. B. ROGERS  
MC 1

MASSACHUSETTS INSTITUTE  
OF TECHNOLOGY.

Boston, Sept 1. 1881

Dear Mr. Clark

I have read Mr Babbs letter  
which you kindly sent me, with much  
interest, & thank you for the  
trouble you have <sup>taken</sup> to learn his  
indications on the subject.

Since the interview with which  
you favored me yesterday I  
have felt more than ever desirous  
that you might be induced to  
undertake the work. Your  
instruction & supervision for a  
limited time during certain days  
of the <sup>week</sup>, as mentioned to you yesterday,



T. M. CLARK,  
ARCHITECT,  
178 DEVONSHIRE ST.,  
BOSTON.

2 Sept. 1887.

My dear Sir:

In answer to your kind note of yesterday I can say that nothing would seem to me pleasanter than a connection with the Institute if it were possible without serious sacrifice, as might be the case, I think, by the arrangement you suggest.

I shall have great pleasure in meeting you at my office at 10 o'clock on Tuesday, or if any other place would be more convenient for you, or a different time, I shall be in my office all the morning, and can make another appointment by telephone. My number is 1209.

Very sincerely yours

T. M. Clark

Mr. William B. Rogers.

THE UNIVERSITY OF CHICAGO  
LIBRARY  
540 EAST 57TH STREET  
CHICAGO, ILL. 60637

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*[Faint, illegible handwriting, likely bleed-through from the reverse side of the page]*

John G. ...

...

Sunday. Apr. 4, 1881.

Dear Mr Rogers.

After seeing you the other day Mr Clark naturally came to me for the information in regard to details that nobody else of course could give him. We spent pretty much the whole day over them yesterday and succeeded in making out the rough draft of a scheme which I think will approve itself to you. It merely gives definite shape to the programme which I suggested to the Committee in the Spring, at the meeting to which I was invited. I shall see Mr Clark again tomorrow with a view of working out some further details. These he will be able to explain to you on Tuesday.

But as the main features of the plan are of course my own and not his, - he being new to the subject, - it seems to me proper to come forward and avow the responsibility of proposing them. I have the less hesitation in assuming this responsibility as I understood about you said on Thursday to be a sort of invitation to come to the relief of the Committee in any way I could.

The plan as we sketched in our ~~conversations~~ <sup>contemplations</sup> interesting to Mr. Clark the general direction of the department, assuming for himself the special control of the practical and scientific work, thus giving to the professorship a markedly technological character. He proposes also to take in to his own hands part of the historical work, for he is, as I think I did not mention to you, remarkably well read in the literature of the art. The rest of the work we

propose to parcel out among the gentlemen above named I mentioned to you, with the addition of one or two assistants taken from my last year's class, Mr. Clark undertaking to organize, <sup>it</sup> and <sup>to</sup> arrange ~~for~~ with the persons concerned as to topics and times. The most important of these matters is the drawing and design, involving the general scheme of work, the giving out of the problems, or projets, and the holding of the judgments, or public criticism of <sup>students'</sup> the work. This we propose to assign to Mr. Longfellow, from whom accordingly Mr. Strong would receive his instructions and to whom he would report. The various lectures that I have been in the habit of delivering, upon history, ornament, & the decorative arts, are in this scheme to be assigned, besides those which Mr. Clark or Mr. Longfellow would

undertake, to Mr Cummings, Mr Ritch  
Mr Putnam, <sup>Mr Sturges</sup> Mr VanBorst and any  
one else who would take part in  
them, while Mr Preston, Mr Hartwell,  
Mr Bradley, and perhaps Mr Phil-  
beck and Mr Atkinson would be  
asked to do their share in treating  
the practical & scientific side of  
the subject, in <sup>immediate</sup> cooperation with Mr.  
Clark. These studies would receive  
thus a considerable expansion,  
time for them being found by omit-  
ting the lectures on Aesthetics and  
the Theory of Art, (that I have my-  
self ~~been~~ in the habit of giving.  
The elementary work in the Orders, etc.,  
and in Shades & Shadows, ~~which~~ I  
should venture to submit to Mr Hooker,  
the young man who was with me last  
year as an unpaid assistant. He  
is the only link between the old  
regime and the new, and the m-



[9/4/1881]

ly person also has any knowledge of the collection. I have spent all my leisure time for a twelve-month in going over them with him, cataloguing & arranging them. His services this next year are indispensable, as librarian and general factotum, and I am willing to recommend him for such office of instruction as will make it worth his while to stay. Though not a superior person he is well-educated, has had considerable office-experience, and is quite competent to the work I mention. He has shared with me this last year the labor of correcting the species in these subjects.

These auxiliary papers will probably involve the expenditure of what would amount

to the salary of a second professor. It is also necessary that besides the provision for the running expenses of the department adequate provision should be made for keeping up and increasing the collections. No additions have been made to the number of books and photographs for five or six years and not slighter accessions for five or six years before. I have never asked for grants for this purpose, being content to go on as I began, and by money from my friends when the department needed it. But this resource was a long time ago exhausted, and the burden of supplying the pecuniary necessities of the school ought not to be ~~thrown upon~~ <sup>assumed</sup> by my successor. The present collections are getting

to be behind the times, and need to be largely supplemented. The new work will of course need new illustration.

If the income that the department brought in this last year came, however, be devoted to its use, it will suffice for its needs during the year to come, and this would do much towards ensuring a continuance of a similar income for this year. The Corporation, I understand, disclaim any wish to make money out of the department. But unless they are willing to appropriate to its use the fees that come from its own students, that is what in practice comes to.

I have related, in order to make sure that I was not making impracticable suggestions, to assure myself that such a

scheme as I have indicated would  
concern itself to Mr Clark and to  
the profession generally, and that  
most of the gentlemen whose names  
I have mentioned, and particular-  
ly Mr Longfellow and Mr Cummings,  
would gladly take part in it in the  
way I have mentioned. Mr Greenough,  
as I was on the point of mention-  
ing to you on Thursday, writes me  
that he is not to be consulted on  
for any substantial service. I  
will add that though I have not  
felt at liberty to say anything  
of these arrangements to Mr. Loring,  
I am sure that they would be  
extremely agreeable to him, and  
believe the extreme anxiety he has  
naturally felt as to the prospect  
before him.

For my own part, such ad-

[9/4/1881]

instruments as these seem to me to be not only satisfactory, as the best thing attainable, under the circumstances, but almost ideal. If I had been asked, in the Spring, what solution of the problem was most to be desired, I should have indicated just this scheme, though regarding it as almost too much to hope for. It puts ~~the work~~ into the hands of able and competent men, men whose personal and professional reputation will greatly subserve the good name of the school; it meets the just wishes of the Committee and the Corporation in giving the practical side of architecture the development for which means have hitherto been lacking, and giving precedence to

those interests by putting their representative at the head of the Department; it sets on foot the same sort of work that I shall be chiefly occupied with in New York, so that the co-operation & so much desire can be established, to the mutual advantage of both schools. Moreover I think that such a scheme will be likely to attract a class of students who have not been specially drawn to the school hitherto.

The <sup>future</sup> development of the new studies will naturally lead to the still further curtailment of the purely artistic side of the subject, both for want of attention & for want of time <sup>for the students</sup> ~~for the students~~ to devote to it. The natural course of events will I think tend, without much no-

ifying the work of the first year of the special course to make the second year more & more exclusively technological, as the great usefulness of the school and of the neighborhood, (including in these the permanent exhibitions of building materials and processes,) become utilized. I find Mr. Clark is quite in accord with myself and with the professor <sup>in believing</sup>, as Mr. Cabot & Mr. Engelbloom have explained to you, that the legitimate field of usefulness of the Department lies in this direction. This view has also been so frequently and so emphatically expressed by members of the government of the Institute, and repeated within a few weeks, that I cannot help regarding the establishment of an advanced course of architectural design, at the Museum of Fine Arts as merely a question of time & opportunity. Such a course would

to be parallel to the second year at  
the Institute, (the fourth regular  
year,) and the previous work at  
the Institute would prepare stu-  
dents equally for both. This is  
in fact just what you were say-  
ing to me in the Spring, when  
the Corporation declined the propo-  
sition suggested in Mr Cabot's  
letter, that the Institute could have  
no objection to the establishment  
of advanced classes in architec-  
tural design and construction, sup-  
plementary to the Institute work,  
and covering ground the Institute  
did not attempt. Just what this  
ground is will soon be defined by  
the natural course of events,  
and by that time the Museum  
may be ready to occupy it.

Hoping that all this may give you  
as much pleasure as it does me,

I am truly yours  
A. A. Ware

[9/4/1885]

P.S. I will answer your postscript  
in a postscript. But all I have  
to say is that I am very much  
pleased that Mr Clark's nomi-  
nation should be as acceptable  
to you as it is to me. As to  
the development proper to give  
the work of the Department I  
have always entirely shared your  
views as to the desirableness of gi-  
ving things a somewhat different  
turn at the earliest moment,  
and I have never doubted that  
through the students we had come  
to mainly for design, other students  
would <sup>have</sup> come for the other thing,  
if we had been able to offer it.  
Indeed many of the students we  
have had would have been bet-

to please, and would have stayed longer with us if we had had the means to branch out in that direction. Time has shown however that this could only be effected by considerable changes in the organization of the department, changes which I have not quite seen my way to propose, though I have constantly kept them in mind. The occasion of my going away, however, seemed to offer just the desired opportunity to put the work on a more tenable footing, and I am very much pleased that a turn has been taken in the direction you indicate.

As to regarding the department as having interests separ-

ate from those of the Institute, that I am not disposed to do, and now less than ever. But the fact remains that two thirds or three quarters of the students in it are special students, who <sup>have</sup> depended entirely on what Mr. Letting and I could do for them for getting their money's worth. I do not think they have got it, and I do not believe that, in general, students in such a school are well treated unless their tuition costs at least as much as they pay for it. Indeed in the higher institutions of learning it is understood that it should cost more, that such instruction can be maintained only by advar-



ments.

This is what I want to call attention to in suggesting that the Corporation may well spend upon the Department in one year what it has received from it the year preceding — the fees of the students who do nothing else, and a fair share of the fees of those who take other studies. Anything that can be done to under the work of all the students, specials included, less isolated, will, in this line of view, be a gain.

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Boston,

Yours very truly,  
C. W. W.

Nautical Almanac Office,

Navy Department,

Washington, D. C., Sept. 5<sup>th</sup> 1881.

Dear Sir:

Professor Holden has sent me a list of the books and papers bequeathed by Professor Watson to the National Academy of Sciences and now loaned to the Washburn Observatory. Among them are the star charts a list

*[Faint, illegible handwriting, likely bleed-through from the reverse side of the page. The text is mirrored and difficult to decipher.]*

of which I have had  
copy made, and here  
enclose, as it may be  
of value and interest  
and should therefore  
appear in your an-  
nual report.

Very truly yours  
Simon Newcomb

President W. B. Rogers,  
Newport,  
R. I.

Mil

39 A. Quitable Bldg.  
Boston, Sept. 5<sup>th</sup>, 1881.

Dear Sir:

Your favor of 31<sup>st</sup>.  
ult., received. Thank you for  
the kind expressions contained therein.  
I had recd. a notice from Prof.  
Richards, of date of examinations.

I am expecting now to resume my  
duties as "Military Instructor" on the  
26<sup>th</sup>. inst.; but with an increased  
number of students, there will neces-  
sarily have to be supplied, a larger  
number of arms & equipments. I hope  
modern ones may be obtained.

And I  
wish that it might be tho't. advisa-  
ble to make the compensation com-  
mensurate with the time which it nec-  
essarily involves, to give one's best ef-

forts to the work, and not feel com-  
pelled to divide his time and thro'ts.  
with other matters. And, too, it does  
not allow of one's providing himself  
with modern works and such  
necessary things, as will enable  
him to keep pace with the progress  
in that science, as is done in the  
other departments. That is worth  
doing at all, is worth doing well.

Last Winter, I had scarcely  
any time to attend to anything else;  
and I could not help feeling, that  
I was necessarily giving my whole  
time, for very small compensation.

I mention this, as I desire to  
speak frankly with you, as your  
kindness & courtesy have opened the  
way for me to do so.

Please present my compliments to  
Mrs. Rogers.

Very resp'ly yours,  
Geo. Chadwick.

Mr. Col. Chandler

In reply told her that the

Govt. would allow her \$1000 in  
addition to the \$500  
in the N. C. Co. year.

WBR.

For the year ending 1861  
Mr. Col. Chandler has been  
paid \$1000 in full of the  
N. C. Co. year.

MASSACHUSETTS INSTITUTE  
OF TECHNOLOGY.

Boston, ..... 188

Committee on the School Meeting Sept 6 - 1881.

Resolved ~~to~~ to ask of the Corporation an  
appropriation of \$1500 to be spent  
in the Department of Architecture under the  
direction of a Special Committee consisting  
of Messrs W. B. Rogers, Edw S Philbrick  
and Atkinson who are charged with  
the preparation of a plan of studies and  
exercises in this Department.



MASSACHUSETTS INSTITUTE  
OF TECHNOLOGY

1881

Committee on the Education of the  
Massachusetts Institute of Technology  
in the Department of Architecture  
and the Department of Civil Engineering  
to the Board of Trustees  
of the Massachusetts Institute of Technology  
in the City of Cambridge  
Massachusetts  
January 1881

Meeting of Comm. on School Sept 6, 1881.  
Present

1. Mentions final declaration of Prof. C. A. Smith -  
Correspondence with Prof. Church. Prof. Peck  
& Interview with C. Frank Allen.
2. Correspondence & interview with Prof. Geo L Vose  
Chas of Bowdoin Coll.

Impressions made upon Prof. Philbrick & Carson  
& myself by Prof. V. K. White. Supremely well-versed in the  
Science of Eng., has had a wide practical field  
& many experiences in teaching. His method of instruction  
is very practical. He is ready & clear in expression,  
& has good speaking address. In comparison with  
the other candidates, who are attainable, is much  
preferred by us -

Vote - That Prof. Geo. L. Vose be recommended  
to the Corp<sup>y</sup>, for election as Prof. of Civ. & Inst. Eng<sup>y</sup>  
& Inst., at the salary of 2500 dollars per  
ann., to enter on the duties of the Chair on the  
1<sup>st</sup> of October next.

3. Report to Sec. F. Swan - on a committee  
for the position of Instructor in Civ. Eng.  
Mention his career at the Inst. in Berlin  
his employ by the Census Office under Trowbridge  
Reports on the Hydropathy - of the Atlantic Rivers  
also On American Bridges -  
Show his recommendation paper. Also Van Nostrand  
Articles -

Voted - That S. F. Swan be recommended to  
the Corp<sup>n</sup> for election as Instructor in C. & J. Eng.  
at a salary of \$800 solely for his duties  
to commence at the opening of the coming session -

Note - Mr. Swan was unwilling to come at this salary.  
They request W. H. P. Ketchum authorized me to add  
\$200. to the amt. paid by the Inst. making the whole \$1000.  
& with this added Mr. Swan accepted the position of  
Instructor in Civ. Eng.

4 - Change of Architecture -  
Mr. W. P. P. Longfellow - appointed November 1860 -  
Concluded that he could not undertake the work  
See his last letter.

Correspondence with Mr. J. M. Clark -  
Could not be made at this time. In sum of \$5000  
from Prof<sup>t</sup> - which he was to make to be paid  
to the Prof<sup>t</sup> & given to Mr. Babb of N.Y.  
Correspondence with Mr. Babb - his letter is being  
decided -

Renewed correspondence with Clark, interested  
with him - He would like the connection very much  
I think him especially fitted to conduct the Dept<sup>n</sup> in  
the practical as well as artistic direction.

He will be glad to accept - if we can be satisfied  
by his going on - has a letter to the Institute &  
superior of his Dept<sup>n</sup>.

5 - Prof. Nicholl, class. His letter states his inability to  
perform his duties until probably the begin<sup>g</sup> of 2<sup>d</sup> Term  
Dr. H. J. Bowditch's letter to the  
Voted to request the Prof<sup>t</sup> that Prof. Nicholl be  
released from these duties & that the Institute (the funds) be  
& that his salary be continued to him as heretofore  
Voted - That when Prof. Bowditch has requested (given) the Institute of the  
Prof<sup>t</sup> upon which - Prof. Nicholl's absence - and means be further

Wants to receive the following

Scholarship Off Arch. Dept.

Thos. M. Clark Prof of B. + Arch. - 2500

W.P. Longfellow - 1 day per week

for 25 weeks - at 20 - 500 1000

... Kidden Report in Chem. Arch. Lab: 200

... Gregg Sp. in Kitchen 200

Worthington (Student) in Elec. Arch: 100

25 Supp. Lectures at 20. 500

By Arthur Pouch - Decoration 200

" CA Conting Furniture

J. S. Stimpert Col of Maps + Museum

Meeting of Corp. Sept 9 - 1881

Present Atkinson, Cobb, Cummings, Flint, E. S. Platts, Peck  
Prof. Prof. - W.B.R.

All the recommendations of the Com. were approved.

Vote that Prof. Odway & Long with the Pres. arrange for  
the Instruction in Prof. Faculty dept - during his absence.

Write! This has been done. Prof. Odway to be  
the responsible head - to give the Lectures & supervise the  
Lab. Instruction - having Prof. as assistant -



I feel sure that this  
offer about the land, in the  
Dept's, will prove satisfactory &  
that you will be prepared to thank  
me for what you have the Dept. in a  
condition to carry out with  
enlarged efficiency. The  
fort is what you Zulus labors  
of many years, has won  
reputation for yourself & for  
the Dept.

With thanks for your kind  
interest in the future of the Department  
I bid the best but although no  
longer one of your work  
I continue to be with me in  
friendly regard. I am  
Dear friend,

Yours faithfully  
W. B. R.

To Pay W. B. R. Ware

~~The Capt. W. B. R. Ware in Jersey~~

MASSACHUSETTS INSTITUTE  
OF TECHNOLOGY.

Boston, Sept 7, 1881

Dear Mr. Rogers -

We are getting out the circulars for the Drawing School at the Museum, and would like very much to make the same arrangements and the same arrangements as last year in regard to lectures. The last year's experiment worked very well. A dozen or so of the drawing school pupils came over to some of my lectures and some of our Fellows attended the lectures given by the Drawing School, especially

these on color or on costume,  
though these last finally came  
off as Lowell lectures, or at  
any rate free lectures paid  
for by Mr Lowell, so that  
this was less of a special  
privilege than was intended.

Mr Perkins' lectures on the  
History of Art or Mr Greenleaf's  
on Mythology, which did not  
come off last year, will this  
year begin the course. These  
will be pertinent, more or less,  
to our own work, and will  
serve to fill up some gaps.  
If you please, the circular  
of the Drawing School shall

say, as in his last year, that certain  
lectures will be given, partly in engineering  
and the Architecture & Technology, for some of  
which a small fee may be charged. This  
matter is proper to me this language in  
advance of a formal arrangement, for if  
the arrangement is not finally approved  
by the Corporation, a small fee can be  
charged.

If you can send me a telegram,



just saying "all right," I shall  
be glad to print the circulars  
at once, as I am gradually  
losing all my vacation.

Mr. Scrapsman is to take my  
place as Secretary of the  
Training School. But I shall  
retain my footing in their  
Councils.

Yours very truly

W. A. Warr,

Sept. 8. 1881.

Thursday.

Dear Mr. Rogers -

Mr. Longfellow being out of town for a few days asked me to make sure that there was no misunderstanding in regard to the compensation to be given him for the services of which you were speaking with him on Monday.

In urging him to enter the service of the Institute, as you asked me on Thursday to do, I spoke of \$1000.- as a proper compensation for such services as I proposed to him to render, and as he knew that I had written to you in regard to the scheme by which I had arranged ~~to~~ <sup>to</sup> ~~with~~ Mr. Clark and himself to take part in this work, he ~~supposed~~ <sup>assumed</sup> that you were pro-

ceding, in your conversation with him,  
on that basis. It happened however  
that ~~you~~ I had left the pecuniary  
details for Mr Clark to explain  
to you and that he had under-  
stood Mr Longfellow to expect only  
\$500.- for the year, whereas my  
memorandum had contemplated  
\$500.- for each half year.

\$500.- for the whole year  
would obviously be ~~an~~ entirely in-  
adequate compensation for the ser-  
vices of this nature.

I will add that I took the  
liberty of saying that there would  
doubtless be no objection to his  
having the services of one of the  
students as a personal assistant,  
also should give this service in  
lieu of tuition. If one of last year's  
students should return on this  
footing it would obviously be of  
special service in preventing a

break in the traditions. There are many students in  
the conduct of the work of drawing and design which  
it is not easy to explain in writing, but which <sup>to the</sup>  
students are matters of course. As they are the re-  
sult of a good deal of experience, it is a pity  
that your help & their hand ~~is not~~ I have, as you  
will remember, always had one and sometimes two stu-  
dents on this footing.

I am much obliged to you for your note, which  
I have just received. I do not understand how my  
letter of Sunday, which I took special pains to have  
mailed on Sunday night, should have been so long in  
reaching you. I am  
Truly  
Yours  
C. W. Moore.



For. Vose

Brunswick, Maine,  
Sep. 7. 1881

My dear Sir,  
Your favor of  
the 3<sup>rd</sup> inst. which  
has been forwarded  
to me here, is just  
received.

I have known Prof.  
Vose, of whom you  
inquire, several  
years. In the summer  
we are near neigh-

boys. He is an able man and I suppose about the best teacher living. He believes in hard work and a good deal of it and has the rare faculty of inspiring enthusiasm in his pupils, with whom he is extremely popular.

Like all pronounced men, he has his peculiarities, but nothing that would trouble you or me. He is quiet, simple, truthful,

gentlest of men, and has the courage of his convictions at all times and under all circumstances. He has made some enemies by unflinching denunciation of poor work in engineering. He sees no possibility, he will say, of a well run business, no matter who is in it. So, in religious matters, he is not in accord with some of the narrow views that prevail here.

and does not hesitate  
to say so, although silence  
might be more politic.  
~~Although~~ <sup>But</sup> you must un-  
derstand that he is not  
an irreligious person.

Upon the whole, I  
consider the educational  
institution that has him  
as most fortunate,  
and shall be sorry  
to have him leave this  
College.

I am with great  
respect, yours truly.

W. Chandler

P.S. Prof Bore is still professor  
here & I don't doubt  
whether he will leave. He has  
certainly had some tempting offers.





& especially that you will at once  
prepare to sell the field  
Climate & the Blackberry  
Fruit of a good long  
holding to Elmore.

I have talked with D,  
A. J. Borden about you  
& he strongly commends you  
to this corner - feeling strong  
Confidence that it is the smart  
means for you - early &  
Complete Restorations -

My land with it has been so full  
of bump cases, & I have been well  
by the best of it I have been so well to  
call upon you as I intended. But I hope  
to see you before long -

—  
Yours truly  
W. B. R.

X  
New York,  
Sept. 1<sup>st</sup> 81

Prof. W. B. Rogers.

Dear Sir,

I have received your telegram, for which I am very much obliged. I shall await with interest more detailed information regarding salary, etc., on the receipt of which I shall be able to let you know within a day or two what arrangements I shall make. I have thus far followed your instructions, which were, not to make any change in my plans in view of chances at the Institute. It will therefore be necessary for me to see or hear from Prof. Towbridge and my Uncle in Providence before I can come to a definite conclusion.

I feel much honored by having been chosen by the Committee; and to

and through you  
the Committee, for the last the  
Law dm m., and awaiting with interest the final  
communication, I am

very respectfully yours

Georg F. Swain.

You yourself I feel especially  
indebted for the kind interest  
you have shown in affording me  
an opportunity to present my-  
self as a candidate. It would be  
my greatest pleasure if my cir-  
cumstances were such as to en-  
able me to accept the position  
without reserve; but as I wrote  
you before, I feel compelled to  
await information regarding sa-  
lary etc. before you can decide.  
I have expended a large amount  
in preparing myself for my pro-  
fession, and I am obliged to consi-  
der things that I would I could  
overlook entirely. I think I  
stated before that such  
was the case.

Thanking you once more,



MASSACHUSETTS INSTITUTE  
OF TECHNOLOGY.

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Boston, ..... 188

Corporation Meeting Sept 9. 1887.

Voted that the sum of <sup>#</sup>2000 instead of <sup>#</sup>1500  
named in the vote of the Committee  
on the School be appropriated for the  
payment of Lecturers in the Department of  
Building and Architecture

Continued history of the institution

The institution has been established for the purpose of promoting the study of the history of technology and the progress of the human mind. It is a place where the past is brought to life and the future is being prepared. The institution is a place of learning and discovery, where the minds of the young are being trained to think and to create. It is a place where the history of technology is being studied and the progress of the human mind is being followed. The institution is a place of learning and discovery, where the minds of the young are being trained to think and to create.

x  
Boston, Sept. 9, 1881.

Dear Professor Rogers:

Your very kind letter of the 7th inst. came to hand yesterday. I am sure that I am very much obliged to you and to the Committee for the extremely generous disposition which they ask the Corporation to make of my case. You may be sure that I shall stay away from my post of duty only so long as I feel absolutely obliged to.

If you ask me to keep the Institute and my work out of mind, you ask an impossibility, but I shall carry no "anxious care"

Yours very respectfully,

Wm. Ripley Nichols

1850

Dear Mother

Your very kind letter  
of the 14th was duly received  
and I am very glad to hear  
that you are all well  
I am very much obliged  
to you for the trouble  
you have taken to inform  
me of the progress of  
the school and the  
interest of my class  
I hope the school will  
continue to prosper  
and I shall be very  
glad to hear of it  
I am, dear Mother,  
very affectionately  
yours  
Wm. L. Garrison



New York, Sept. 10, '87

Prof. Wm B. Rogers,

Dear Sir,

I shall be able to let you know  
my decision by telegraph on Monday,

I hope, and at any rate on Tuesday.

Much as I should like to teach, it is  
hard for me to decide, because I know  
that I can do much better financially in  
practical work. But I will let you  
know by telegraph just as soon as possible.  
Thanking you most sincerely for the kindness you  
have shown me, I am most respectfully yours,  
L. F. Swain.



WRITE THE ADDRESS ON THIS SIDE - THE MESSAGE ON THE OTHER

Prof. W. B. Rogers,  
Newport,  
R. I.

Newport Sept. 12. 1881

Dear Mr Longfellow,

Having heard from Mr  
Clark soon after the meeting  
of the Corp.<sup>n</sup> of the Institute on  
Friday last you were about  
from Boston & likely to soon  
away for some days, I have  
deferred <sup>until now</sup> sending you a  
formal notice of the action  
of the Corporation ~~in regard~~  
~~to the Architectural Department.~~  
~~to which you are to be added to the Arch. Dept.~~  
You have probably <sup>always</sup> heard  
from Mr. Clark the details of  
Mr. Clark, but it gives

Of what before, and I am  
glad to hear of your  
great pleasure to announce  
to you formally that you  
the Corp. of the Institute on  
Friday last, elected you  
after having appointed Mr  
T. M. Clark to be <sup>the</sup> Prof.  
of Reading School & the  
Institute appointed you  
Adjunct Prof. <sup>of the same</sup> at a salary  
of \$1000 per Annum &  
& that they made provision for  
the Supplemental Lectures &  
other aids which have been  
under consideration & of which he  
will be able to inform you.

Warmly believing you  
trusting that you will be  
glad that connection with the  
& trust that you will be  
Institute in every way a great  
advantage & I remain -  
Your faithfully  
William B Rogers

Prof. W. B. Rogers

*[Faint, illegible handwriting, likely bleed-through from the reverse side of the page.]*

Mass. Inst. of Technology.

Boston. Apr. 10. 1881.

When we broke up in the Spring I told you all that though I was sorry to go, and you all seemed sorry to have me go, I was very much in hopes that my going off would prove the occasion of putting the Department on a much better footing than before, and that it would prove practicable to make arrangements for doing the work I had been trying to do in much better shape than I had been able to do it. I did not feel at liberty to go into particulars, not knowing what time affairs might really take, but I promised, as soon as any thing was determined upon to give you all the earliest intelligence of it. I hoped then that I should be

able to fulfil my promise early in the summer, but important bodies move slowly, and it is only within a week that the government of the school have considered and adopted the scheme I had in mind. This they have now done, and I hasten to tell you about it, though I suppose they will make their own arrangements as soon as they can.

The new scheme divides the work of the department into three or four portions. The general direction of the whole and the special instruction in office work and specifications will be taken by Mr. Theodore Clark, whose papers on superintendence you may have seen in the American Architect this last winter and spring. He had charge of the building of Trinity Church for Messrs.

Gambrell and Richardson when he was in their office five or six years ago, and is remarkably well posted on that side of the subject, and indeed extremely well read in all branches. He will also probably take the lectures in Greek and Roman History.

The special care of the drawing and design will be taken in hand by Mr. William Longfellow, who will arrange with Mr. Sitrang about the work to be done, set up the problems, and criticize the drawings upon the days of judgment. Mr. Longfellow, as I dare say you know, was the original editor of the Architect, and if you want to make his better acquaintance I commend to you his editorials on the study and practice of architecture in the first few volumes of his paper. They are about the best things that have been written.

The lectures on Ornament and on the Decorative Arts, and the rest of the lectures on History, are to be parcelled out among such members of the profession here in town as are willing to take a hand in them. The profession here take a great interest in the school and are glad to help it all they can. Mr. Cummings, Mr. Rotch, and Mr. Van Brunt have already given in their adhesion, and there are others on the list who have not yet been heard from. Mr. Longfellow will also probably join this company.

The "brown-paper" lectures for the beginners, on the Orders, etc., I recommended them to give to Hooker, who has a very good set of notes, and who helped me



Boston. Sept. 12. 1881. X

My Dear Mr. Rogers—

This is the circular letter which I send to you on Friday. I have sent it to the students who were in the Department last year, and also were very anxious to know what was to be done, and also to about thirty others who have written during the last twelve months to ask about the Department. I added a few lines of personal matter in each case, enclosing the circular. I hope it may sweep in a few fish who might otherwise escape.

Yours faithfully—

Wm. A. Clark,

as you may remember to look over these papers last year. The lectures on the Theory of Color which I have been in the habit of giving, and which Mr. Cross gave last year in my stead, and those on Aesthetics, or the Theory of Form, will probably not be given at all.

In their stead there will be instruction, once a week, in architectural arithmetic and algebra — that is to say in the calculations common in building, — which will be given, under Mr. Clark's direction, probably by Kidder, who has given a good deal of attention to this sort of thing, as you may know, and has published some excellent papers in the Architect and elsewhere.

The tendency of this is to

make the work of the department rather more practical and scientific, as is natural and proper in a school of applied science.

At the same time the relations established last year with the school at the Museum of Fine Arts will be continued, and the students of architecture will be admitted to Mr. Perkins's lectures on the History of Art, to Mr. Greenleaf's on Mythology, and to Mr. Millet's on Costume, on the same terms as students at the Drawing School. Most of these courses will be free. Mr. Longfellow will take my place as secretary of the Drawing School.

All this is very satisfactory to me and I should think it would be to you. These gen-

them are all my best friends,  
and I shall not lose my interest  
in the school nor my knowledge  
of what is going on in it, and  
while things are getting arranged  
I may still be able to be of oc-  
casional service. Bye-and-bye  
I suppose I shall begin to feel  
like a stranger, but not while  
any of you are about.

Hoping that in spite of the  
lateness of this date, you may  
still arrange to come back to  
the school in October, so that  
I may find you here whenever  
I look in, I am, as ever,

always your friend

Wm. R. Ware.